



Budget Book 2019/20



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Contents	Page
General Fund Summary	3
Services and Activities Summary	4
Planning and Communities	5
Housing	6
Environment and Commercial Partnerships	7
Economic Development and Regeneration	8
Customer Services	9
Corporate Resources	10
Law and Governance	11
Assets and Investments	12
Housing Revenue Account	13
Capital Programme	14
Reserves	15

GENERAL FUND REVENUE BUDGET SUMMARY

	2018/19 £'000	2019/20 £'000	Movement £'000
1 Employee Costs	9,046	8,950	(97)
2 Premises	772	820	47
3 Supplies & Services	7,136	5,033	(2,103)
4 Transport	438	359	(78)
5 Contracts	3,297	3,418	121
6 Third Party Payments	16,964	13,817	(3,147)
7 Income	(23,751)	(20,703)	3,048
8 Charge to HRA	(1,016)	(1,058)	(43)
9 Charge to Capital	(271)	(4)	267
10 Transfers to Reserves	42	274	232
<u>Capital Financing Charges</u>			
11 Debt Management Costs	3	-	(3)
12 Interest Payable (Other)	-	229	229
13 Interest Payable (Pooled Funds)	130	177	47
14 Interest Payable (CIFCO)	594	562	(32)
15 Interest Payable (CIFCO - further investment)	-	89	89
16 Interest Payable (Other Commercial Investments)	435	282	(153)
17 MRP	1,211	1,038	(173)
<u>Investment Income</u>			
18 Pooled Funds	(430)	(438)	(8)
19 Interest Receivable (Cash Surplus)	(7)	(19)	(11)
20 Interest Receivable (CIFCO)	(1,064)	(1,238)	(174)
21 Interest Receivable (CIFCO - further investment)	-	(307)	(307)
22 Interest Receivable (Other Commercial Investments)	(470)	(1,030)	(560)
23 Net Service Cost	13,060	10,252	(2,807)
24 Growth and Efficiency Fund - Staffing	(52)	-	52
25 Growth and Efficiency Fund - Community Capacity Building	(250)	(250)	-
26 Growth and Efficiency Fund - contribution to capital	(2,575)	-	2,575
27 New Homes Bonus to balance core budget	(354)	-	354
28 Transfers from Reserves - earmarked	(1,229)	(1,196)	33
29 S31 Business Rates Grant - to balance the budget	(764)	(783)	(20)
30 Business Rates Collection Fund Deficit	957	597	(360)
31 Council Tax Surplus on Collection fund	(70)	(27)	43
32 Baseline business rates	(2,657)	(2,238)	419
33 Business rates levy	-	488	488
34 Business rates – growth/pooling benefit	(151)	(293)	(142)
35 Rural Services Delivery Grant	-	(433)	(433)
36 Council Tax	(5,915)	(6,117)	(202)
37 Total Funding	(13,060)	(10,252)	2,806
Council Tax Base	(36,337)	(36,841)	(504)
Council Tax for Band D Property	162.78	166.04	3.26
Council Tax	(5,915)	(6,117)	(202)

GENERAL FUND BUDGET - Services and Activities Summary

	Employee	Premises	Supplies & Transport	Major	Third Party		Transfer to / (from)	Net	
	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Planning and Communities									
Growth and Sustainable Planning	1,116	0	471	20	0	0	(1,337)	(65)	204
Business Improvement	33	0	0	1	0	0	0	0	35
Strategic Planning	582	0	372	3	0	0	(347)	(53)	557
Sustainable Environment	556	0	31	21	0	0	(22)	0	587
Policy and Strategy (Health & Well Being)	127	0	16	4	0	0	0	0	148
Strong and Safe Communities	182	0	652	6	0	0	0	(325)	516
TOTAL	2,595	0	1,542	57	0	0	(1,706)	(442)	2,046
Housing									
Private Sector Housing	69	0	19	4	0	0	0	0	92
Housing Options	52	0	0	0	0	0	0	0	52
Homelessness	178	57	55	6	0	0	(322)	113	86
Property Services	38	95	45	0	15	0	(381)	0	(188)
TOTAL	337	152	118	10	15	0	(703)	113	43
Environment and Commercial Partnerships									
Building Control	435	3	9	25	0	0	(330)	0	143
Public Realm	972	234	246	129	0	0	(975)	(30)	575
Waste Services	233	75	788	9	2,130	0	(1,977)	(146)	1,112
Food and Safety	246	0	66	10	0	0	(32)	(8)	283
Leisure	0	16	445	0	0	0	(35)	0	426
TOTAL	1,886	328	1,552	172	2,130	0	(3,348)	(184)	2,538
Economic Development and Regeneration									
Open for Business	251	0	72	9	0	0	(132)	0	199
TOTAL	251	0	72	9	0	0	(132)	0	199
Customer Services									
Customer Services	457	0	24	2	0	0	0	0	484
Business Improvement (Corporate)	119	0	6	1	0	0	0	0	126
ICT	139	0	326	1	212	0	0	0	678
Communications	137	0	15	2	0	0	0	0	154
TOTAL	853	0	371	5	212	0	0	0	1,441
Corporate Resources									
HR and Organisational Development	336	0	29	1	0	0	0	0	367
Financial Services	1,055	167	196	33	1,061	13,817	(14,346)	0	1,983
Commissioning and Procurement	148	0	11	2	0	0	0	0	160
Health and Safety	100	0	81	3	0	0	0	0	185
Senior Leadership Team	464	0	54	48	0	0	0	0	566
TOTAL	2,104	167	372	86	1,061	13,817	(14,346)	0	3,260
Law and Governance									
Information Management	223	0	30	0	0	0	(201)	0	53
Internal Audit	83	0	5	0	0	0	(3)	0	86
Democratic Services	185	0	548	16	0	0	(32)	(75)	642
Shared Legal Services	185	0	225	0	0	0	(97)	0	313
TOTAL	676	0	809	17	0	0	(333)	(75)	1,094
Assets and Investments									
Asset Management	68	173	150	0	0	0	(37)	0	354
Housing Development	40	0	2	0	0	0	0	0	43
BMS Invest	139	0	45	2	0	0	(97)	0	89
TOTAL	247	173	197	3	0	0	(134)	0	486
TOTAL	8,950	820	5,033	359	3,418	13,817	(20,703)	(588)	11,106

GENERAL FUND BUDGET - Planning and Communities

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Growth and Sustainable Planning									
Development Management	1,116	0	132	20	0	0	(1,223)	0	44
Development Management - Appeals	0	0	313	0	0	0	0	(65)	248
Development Management - pre application	0	0	27	0	0	0	(114)	0	(88)
	1,116	0	471	20	0	0	(1,337)	(65)	204

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Business Improvement									
Business Improvement	33	0	0	1	0	0	0	0	35
	33	0	0	1	0	0	0	0	35

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Strategic Planning									
Infrastructure Team - CIL	80	0	0	0	0	0	(113)	0	(33)
Strategic Planning General	0	0	60	0	0	0	0	(57)	3
Development Policy and Local Plans	429	0	91	2	0	0	0	0	521
Social Housing	63	0	8	1	0	0	(14)	0	58
Housing Enabling	0	0	8	0	0	0	0	0	8
Community Housing Fund	10	0	106	0	0	0	0	(116)	0
Neighbourhood Plans	0	0	99	0	0	0	(220)	121	0
	582	0	372	3	0	0	(347)	(53)	557

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Sustainable Environment									
Conservation	122	0	1	5	0	0	(15)	0	114
Planning Enforcement	153	0	4	6	0	0	0	0	163
Environmental Protection	281	0	11	10	0	0	(7)	0	295
Abandoned Vehicles	0	0	1	0	0	0	0	0	1
Climate Change and Sustainability	0	0	8	0	0	0	0	0	8
Dog Control	0	0	8	0	0	0	0	0	8
	556	0	31	21	0	0	(22)	0	587

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Policy and Strategy (Health & Well Being)									
Policy and Strategy (Health and Well Being)	123	0	16	4	0	0	0	0	144
Strategic Leisure Review	4	0	0	0	0	0	0	0	4
	127	0	16	4	0	0	0	0	148

	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Strong and Safe Communities									
Wingfield Barns	0	0	30	0	0	0	0	0	30
Community Achievement Awards	0	0	3	0	0	0	0	0	3
Community Development	91	0	1	3	0	0	0	0	95
Grants and Contributions	37	0	509	2	0	0	0	(250)	298
Community Safety-General	54	0	109	1	0	0	0	(75)	88
Village of the Year	0	0	1	0	0	0	0	0	1
	182	0	652	6	0	0	0	(325)	516

TOTAL	2,595	0	1,542	57	0	0	(1,706)	(442)	2,046
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GENERAL FUND BUDGET - Housing

Private Sector Housing	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Housing Standards	69	0	0	4	0	0	0	0	73
Home Improvement Agency	0	0	14	0	0	0	0	0	14
Other Housing Matters	0	0	5	0	0	0	0	0	5
	69	0	19	4	0	0	0	0	92

Housing Options	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Housing Options	52	0	0	0	0	0	0	0	52
	52	0	0	0	0	0	0	0	52

Homelessness	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Homelessness Private Sector	0	0	22	3	0	0	(17)	0	8
Rent Deposit Scheme	0	25	0	3	0	0	(25)	0	3
Homeless Prevention Fund	178	0	28	0	0	0	0	(20)	186
Flexible Homeless Support Grant	0	0	0	0	0	0	(77)	0	(77)
New Burdens and Data Grant	0	0	0	0	0	0	(30)	0	(30)
The Foyer	0	32	4	0	0	0	(137)	98	(4)
Other Temporary accommodation	0	0	0	0	0	0	(35)	35	0
	178	57	55	6	0	0	(322)	113	86

Property Services	Employee	Premises	Supplies &	Transport	Major Third Party			Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments	Income		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Asset Management	38	0	7	0	0	0	0	0	44
Wenham Depot	0	4	0	0	0	0	0	0	4
PV Panels	0	10	38	0	15	0	(359)	0	(295)
Needham Middle School	0	19	0	0	0	0	0	0	19
Stowmarket Middle School	0	55	0	0	0	0	0	0	55
Paddock House Eye	0	5	0	0	0	0	0	0	5
Cedars Park Community Centre	0	2	0	0	0	0	(12)	0	(10)
11 Market Place, Stowmarket (Natwest)	0	0	0	0	0	0	(10)	0	(10)
	38	95	45	0	15	0	(381)	0	(188)

TOTAL	337	152	118	10	15	0	(703)	113	43
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GENERAL FUND BUDGET - Environment and Commercial Partnerships

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Building Control									
Building Regulations: chargeable service	301	0	4	17	0	0	(302)	0	21
Building Regulations: non-chargeable service	69	0	0	4	0	0	0	0	72
Building Regulations: other activities	42	0	0	2	0	0	0	0	44
Commercial Income	0	0	2	0	0	0	(7)	0	(5)
Dangerous Structures	0	0	0	0	0	0	(0)	0	(0)
Street Naming and Numbering	24	3	3	1	0	0	(21)	0	10
	435	3	9	25	0	0	(330)	0	143

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Public Realm									
Eye Castle Project	0	0	3	0	0	0	(3)	0	0
Comm Development - Countryside	46	21	24	5	0	0	(8)	0	88
Footpaths	23	0	6	1	0	0	(21)	0	8
Public Conveniences	0	20	0	0	0	0	0	0	20
Street and Major Road Cleansing	306	0	86	44	0	0	(69)	0	368
Open Spaces	526	13	64	65	0	0	(188)	(30)	450
Public Tree Programme	48	20	0	4	0	0	0	0	73
Eye Park	0	0	0	0	0	0	(2)	0	(2)
Car Parks General	23	150	62	2	0	0	(639)	0	(403)
Stowmarket Lorry Park	0	11	0	0	0	0	0	0	11
A14 Cleansing	0	0	0	7	0	0	(45)	0	(38)
	972	234	246	129	0	0	(975)	(30)	575

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Waste Services									
Creeping Rd Depot	0	45	10	0	0	0	0	0	55
Chilton Depot	0	28	1	0	0	0	(1)	0	28
Joint Waste Contract	0	2	13	7	0	0	(5)	0	16
Domestic Waste	146	0	362	1	1,640	0	(506)	(146)	1,497
Bring Sites	12	0	67	0	0	0	(134)	0	(55)
Trade Waste	17	0	152	0	79	0	(436)	0	(187)
Garden Waste	58	0	182	0	411	0	(892)	0	(240)
Recycling Centre	0	0	1	0	0	0	(4)	0	(2)
	233	75	788	9	2,130	0	(1,977)	(146)	1,112

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Food & Safety									
Food and Safety (General)	246	0	2	10	0	0	(14)	0	244
Food Hygiene Courses	0	0	0	0	0	0	(1)	0	(0)
Animal Welfare Licensing	0	0	2	0	0	0	(12)	0	(10)
Health and Safety Regulation	0	0	0	0	0	0	(1)	0	(1)
Food Safety	0	0	1	0	0	0	0	0	1
Water Sampling	0	0	5	0	0	0	(5)	0	0
Better Business for All	0	0	8	0	0	0	0	(8)	0
Land Drainage	0	0	49	0	0	0	0	0	49
	246	0	66	10	0	0	(32)	(8)	283

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Leisure									
Leisure Contract	0	16	445	0	0	0	(35)	0	426
	0	16	445	0	0	0	(35)	0	426

TOTAL	1,886	328	1,552	172	2,130	0	(3,348)	(184)	2,538
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GENERAL FUND BUDGET - Economic Development and Regeneration

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	
Open for Business									
Business Performance	0	0	12	0	0	0	0	0	12
Economic Development	148	0	20	5	0	0	0	0	173
Tourism General	0	0	9	0	0	0	0	0	9
South and Heart of Suffolk Marketing Campaign	0	0	20	0	0	0	(8)	0	12
Taxi and Private Hire Licensing	35	0	11	2	0	0	(49)	0	(1)
Alcohol, Entertainments and Late Night Refreshment	44	0	0	0	0	0	(68)	0	(24)
Gambling & Small Lotteries	18	0	0	1	0	0	(6)	0	13
Other Licences	4	0	0	0	0	0	0	0	4
	251	0	72	9	0	0	(132)	0	199
TOTAL	251	0	72	9	0	0	(132)	0	199

GENERAL FUND BUDGET - Customer Services

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
Customer Services	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Customer Services	457	0	20	2	0	0	0	0	479
Sudbury CAP	0	0	4	0	0	0	0	0	4
	457	0	24	2	0	0	0	0	484

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
Business Improvement Corporate	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Business Improvement Corporate	119	0	6	1	0	0	0	0	126
	119	0	6	1	0	0	0	0	126

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
ICT	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICT	139	0	326	1	212	0	0	0	678
	139	0	326	1	212	0	0	0	678

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to / (from)	Net
Communications	Costs	Costs	Services	Costs	Contracts	Payments	Income	earmarked reserves	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Communications	137	0	15	2	0	0	0	0	154
	137	0	15	2	0	0	0	0	154

TOTAL	853	0	371	5	212	0	0	0	1,441
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GENERAL FUND BUDGET - Corporate Resources

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
HR and Organisational Development									
HR & Organisational Development	336	0	29	1	0	0	0	0	367
	336	0	29	1	0	0	0	0	367

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
Financial Services									
Financial Resources	423	0	43	1	0	0	0	0	467
Treasury Management	0	0	27	0	0	0	0	0	27
Bank Charges	0	0	55	0	0	0	0	0	55
External Audit	0	0	54	0	0	0	0	0	54
Insurance Premiums	101	110	9	32	0	0	0	0	251
Pay Inflation and Increment Costs	(208)	0	0	0	0	0	0	0	(208)
Early Retirement Pension Direct Charges	78	0	0	0	0	0	0	0	78
Rent Allowances	0	0	0	0	0	7,696	(7,788)	0	(93)
Rent Rebates to HRA Dwellings	0	0	0	0	0	6,121	(6,226)	0	(104)
Council Tax Collection	0	0	0	0	0	0	(197)	0	(197)
NNDR Collection	0	0	0	0	0	0	(135)	0	(135)
Shared Revenues Partnership	0	0	8	0	1,061	0	0	0	1,069
Contingencies/Savings Adjustments	(110)	0	0	0	0	0	0	0	(110)
Unapportionable Central Overheads	771	57	0	0	0	0	0	0	828
	1,055	167	196	33	1,061	13,817	(14,346)	0	1,983

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
Commissioning and Procurement									
Commissioning and Procurement	148	0	0	2	0	0	0	0	150
Central Stationery and Equipment	0	0	10	0	0	0	0	0	10
	148	0	11	2	0	0	0	0	160

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
Health and Safety									
Health and Safety	100	0	56	3	0	0	0	0	160
Civil Protection and Emergency Planning	0	0	25	0	0	0	0	0	25
	100	0	81	3	0	0	0	0	185

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	£'000
								£'000	
Senior Leadership Team									
Senior Leadership Team	429	0	54	(24)	0	0	0	0	459
Corporate Management	36	0	0	71	0	0	0	0	107
	464	0	54	48	0	0	0	0	566

TOTAL	2,104	167	372	86	1,061	13,817	(14,346)	0	3,260
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GENERAL FUND BUDGET - Law and Governance

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Information Management									
Information Management	223	0	10	0	0	0	0	0	234
Land Charges	0	0	20	0	0	0	(201)	0	(181)
	223	0	30	0	0	0	(201)	0	53

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Internal Audit									
Internal Audit	83	0	5	0	0	0	(3)	0	86
	83	0	5	0	0	0	(3)	0	86

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Democratic Services									
Electoral Registration	78	0	49	0	0	0	(2)	0	125
Elections	0	0	100	0	0	0	(25)	(75)	0
Governance	262	0	2	0	0	0	(0)	0	265
Cost of Democracy	(181)	0	328	15	0	0	(1)	0	161
Central Postal Services	26	0	51	0	0	0	0	0	76
Central Printing	0	0	18	0	0	0	(3)	0	15
	185	0	548	16	0	0	(32)	(75)	642

	Employee	Premises	Supplies &	Transport	Major	Third Party		Transfer to /	Net
	Costs	Costs	Services	Costs	Contracts	Payments	Income	(from)	Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	earmarked	£'000
								reserves	
								£'000	£'000
Shared Legal Services									
Shared Legal Services	185	0	225	0	0	0	(97)	0	313
	185	0	225	0	0	0	(97)	0	313

TOTAL	676	0	809	17	0	0	(333)	(75)	1,094
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GENERAL FUND BUDGET - Assets and Investments

Asset Management	Employee	Premises	Supplies &	Transport	Major Third Party		Income	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments			
	£'000	£'000	£'000	£'000	£'000	£'000			
Stowmarket Football Ground	0	19	0	0	0	0	(5)	0	14
Asset Utilisation	68	4	2	0	0	0	0	0	75
Endeavour House - HQ	0	50	148	0	0	0	0	0	198
Stowmarket CAP	0	24	0	0	0	0	0	0	24
Hadleigh TDP	0	13	0	0	0	0	0	0	13
Aldi, Stowmarket	0	63	0	0	0	0	(32)	0	31
	68	173	150	0	0	0	(37)	0	354

Housing Development	Employee	Premises	Supplies &	Transport	Major Third Party		Income	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments			
	£'000	£'000	£'000	£'000	£'000	£'000			
Housing Development	40	0	2	0	0	0	0	0	43
	40	0	2	0	0	0	0	0	43

BMS Invest	Employee	Premises	Supplies &	Transport	Major Third Party		Income	Transfer to / (from) earmarked reserves £'000	Net Expenditure £'000
	Costs	Costs	Services	Costs	Contracts	Payments			
	£'000	£'000	£'000	£'000	£'000	£'000			
BMS Invest	139	0	45	2	0	0	(97)	0	89
	139	0	45	2	0	0	(97)	0	89

TOTAL	247	173	197	3	0	0	(134)	0	486
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HOUSING REVENUE ACCOUNT 2018/19

	2018/19 £'000	2019/20 £'000
Income		
Dwelling Rent and Other Income	(15,062)	(15,226)
Less Bad Debt Provision	145	86
Interest Income	(10)	(8)
Gross Income	(14,927)	(15,148)
Expenditure		
Repairs and Maintenance, Management and Other Costs	6,042	6,119
Capital Charges (funding the capital programme)	2,754	2,912
Depreciation	3,400	3,709
Revenue Contribution to Capital Programme	3,393	2,827
Gross Expenditure	15,589	15,567
Net Operating Income	662	419
(Surplus)/Deficit for the Year	662	419

MID SUFFOLK CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Reserves £'000	Revenue Contributions £000's	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
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GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000
Housing												
Mandatory Disabled Facilities Grant	376	376	376	376	1,503				1,503			1,503
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
Total Housing	576	576	576	576	2,303	0	0	0	1,503	0	800	2,303

Environment and Projects												
Replacement Refuse Freighters - Joint Scheme	376	188	0	1,922	2,486						2,486	2,486
Recycling Bins	80	100	100	100	380						380	380
Total Environmental Services	456	288	100	2,022	2,866	0	0	0	0	0	2,866	2,866

Communities and Public Access												
Planned Maintenance / Enhancements - Car Parks	162	150	125	100	537						537	537
Streetcare - Vehicles and Plant Renewals	173	237	83	90	583						583	583
Play Equipment	25	25	25	25	100						100	100
Community Development Grants	189	189	189	189	756						756	756
Total Communities and Public Access	549	601	422	404	1,976	0	0	0	0	0	1,976	1,976

Total Leisure Contracts	737	250	150	150	1,288	0	0	0	0	0	1,288	1,288
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Capital Projects												
Planned Maintenance - Corporate Buildings	80	70	70	70	290						290	290
Total Capital Projects	80	70	70	70	290	0	0	0	0	0	290	290

Economic Development and Regeneration												
Open for Business	0	30	0	0	30						30	30
Total Economic Development and Regeneration	0	30	0	0	30	0	0	0	0	0	30	30

Investment and Commercial Delivery												
Stowmarket Middle School	3,463	3,861	38	0	7,362						7,362	7,362
HQ Site	949	727	994	0	2,670		2,670					2,670
Property Investment Fund	3,000	0	0	0	3,000						3,000	3,000
Gateway14 Ltd	6,000	0	0	0	6,000						6,000	6,000
CIFCO - further investment	12,500	12,500	0	0	25,000						25,000	25,000
Total Investment and Commercial Delivery	25,912	17,088	1,032	0	44,032	0	2,670	0	0	0	41,362	44,032

Corporate Resources												
ICT - Hardware / Software costs	200	200	200	200	800						800	800
Total Corporate resources	200	200	200	200	800	0	0	0	0	0	800	800

Total General Fund Capital Spend	28,510	19,102	2,550	3,422	53,585	0	2,670	0	1,503	0	49,412	53,585
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MID SUFFOLK CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Reserves £'000	Revenue Contributions £000's	Government Grants £'000	S106 £'000	Borrowing £'000	Total Financing £'000
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HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000
Capital Projects												
Planned maintenance	3,063	3,505	3,515	3,633	13,716		8,517	5,199				13,716
ICT Projects	200	200	200	200	800		557	243				800
Environmental Improvements	40	40	40	40	160		44	116				160
Disabled Facilities work	200	200	200	200	800		200	600				800

New build programme inc acquisitions	8,757	14,257	5,893	5,622	34,529	14,362	2,356	7,267	3,060		7,484	34,529
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Total HRA Capital Spend	12,260	18,202	9,848	9,695	50,005	14,362	11,674	13,425	3,060	0	7,484	50,005
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RESERVES

GENERAL FUND

Estimated Balance 31 Mar 2019 £'000	2019/20		Estimated Balance 31 Mar 2020 £'000
	Use of reserves £'000	Transfer to reserves £'000	

Contingency Reserves

General Fund Working Balance / Reserve

(1,052)			(1,052)
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Earmarked reserves

Carry Forwards	(112)	112		0
Business Rates Equalisation	(1,910)	597		(1,313)
Growth and Efficiency Fund (GEF)	(5,995)	3,085	(3,183)	(6,092)
Redevelopment of Needham Market headquarters (GEF)	0	949		949
Commercial Risk Management	0		(1,000)	(1,000)
Needham Lake Visitors Centre (GEF)	0		(300)	(300)
Neighbourhood Planning initiatives (GEF)	0		(120)	(120)
Government Grants	(204)	8		(197)
Homelessness	(324)	20	(133)	(437)
Welfare Benefits Reform	(211)			(211)
Commuted Maintenance Payments	(311)	30		(281)
Elections Fund	(74)	75	(20)	(19)
Planning Enforcement	(20)			(20)
Growth & Sustainable Planning	(351)	65		(286)
Planning (Legal)	(33)			(33)
Strategic Planning	(367)	112	(121)	(375)
Revocation of personal search fees	(50)			(50)
Repairs and Renewals	(292)			(292)
Eric Jones House	(46)			(46)
Waste	(192)	146		(46)
Sub total	(10,492)	5,199	(4,876)	(10,169)
Community Infrastructure Levy	(3,009)			(3,009)

TOTAL GENERAL FUND RESERVES

(14,553)	5,199	(4,876)	(14,230)
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