Mid Suffolk District Council Budget Book 2017/18



# Budget Book 2017/18





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		2016/17	2017/18	Movement
		£'000	£'000	£'000
1	Employee Costs	8,322	8,752	430
2	Premises	773	725	(48)
3	Supplies & Services	3,543	4,083	540
4	Transport	331	335	3
5	Contracts	3,020	3,078	58
6	Third Party Payments	18,250	16,964	(1,286)
7	Income	(27,156)	(25,497)	1,659
8	Transfers to HRA / Capital (recharge model)	(1,214)	(1,298)	(84)
9	Capital charges & Investment Income	683	65	(618)
10	Transfers to Reserves			(0.0)
-	(a) New Homes Bonus	2,641	2,028	(613)
	(b) S31 Business Rates Grant	569	600	31
	(c) Other	110	99	(11)
	Service Cost	9,873	9,934	60
11	Grants to parishes (LCTS)	45	-	(45)
12	Transformation Fund -Delivery Plan Projects	2,000	-	(2,000)
. –	Net Service Cost	11,919	9,934	(1,984)
		,	0,001	(1,001)
13	Transformation Fund - Staffing (NHB)	(427)	(490)	(63)
14	Transformation Fund - Delivery Plan projects (NHB)	(2,000)	-	2,000
15	Transformation Fund - Community Capacity Building (NHB)	-	(250)	(250)
16	Transfers from Reserves - earmarked	(82)	(82)	-
17	New Homes Bonus to balance budget	(110)	(267)	(157)
18	Deficit / (Surplus) on Collection fund	(120)	(89)	31
19	Revenue Support Grant (RSG)	(918)	(371)	547
20	Baseline business rates	(2,081)	(2,124)	(42)
21	Business rates – growth/pooling benefit	(79)	(79)	-
22	Transition Grant	(39)	(39)	-
23	Rural Services Support Grant	(430)	(347)	82
24	Council Tax	(5,632)	(5,797)	(165)
	Total Funding	(11,919)	(9,934)	1,984
25	Shortfall in funding / (Surplus Funds)	-	-	-
	Council Tax Base	(35,336)	(35,786)	(450)
	Council Tax for Band D Property	159.36	161.97	2.61
	Council Tax	(5,632)	(5,796)	(164)

### **GENERAL FUND REVENUE BUDGET SUMMARY**



#### **GENERAL FUND BUDGET - Services and Activities Summary**

	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	N Expenditu £'0
Crowth and Sustainable Diamains	808	0	216	20	0	0	(661)	38
Growth and Sustainable Planning Business Improvement	31	0	210	20	0	0	(001)	30
Sustainable Environment	460	0 0	37	16	0	0	(6)	50
Strategic Planning	763	0	154	9	0	0	(20)	90
TOTAL	2,062	0	407	47	0	0	(687)	1,82
	Employee	Premises	Supplies &	Transport	Major	Third Party		N
Supported Living	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditu £'0
Private Sector Housing	73	1	29	4	0	0	(2)	10
Housing Options Property Services	156 321	4 277	100 90	6 21	0 0	0 0	(88) (486)	17 22
TOTAL	550	282	220	32	0	0	(577)	50
	Employee	Premises	Supplies &	Transport	Major	Third Party		Ν
Environment and Projects	Costs £'000	Costs £'000	Services £'000		Contracts £'000	Payments £'000	Income £'000	Expenditu £'0
Building Control	432	0	13	25	0	0	(461)	
Waste Services	203	2	654	7	1,797	0	(1,909)	7
Food and Safety Leisure	233 0	0 36	56 445	10 0	0 0	0 0	(28) (40)	2 4
TOTAL	868	38	1,168	42	1,797	0	(2,438)	1,4
			.,		.,. 0.	•	(_,,	.,
	Employee	Premises	Supplies &		Major	Third Party		۱ تاریخ
Communities and Public Access	Costs £'000	Costs £'000	Services £'000	£'000	Contracts £'000	Payments £'000	fincome £'000	Expendit £'0
Customer Services	407 257	0 0	2	3 6	0 0	0	0	4
Strong and Safe Communities Countryside and Public Realm	237 998	266	586 237	127	3	0	(8) (1,114)	84 5'
Policy and Strategy (Health and Well Being)	92	0	10	4	0	0	0	10
TOTAL	1,754	266	835	139	3	0	(1,122)	1,87
	Employee	Premises	Supplies &	Transport	Major	Third Party		Ν
Investment and Commercial Delivery	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expendite £'(
Open for Business	266	7	83	7	0	0	(175)	18
Open for Business Housing and Regeneration	266 115	7 12	83 4	7 1	0 0	0 0	(175) (11)	14 12
Housing and Regeneration							```	1:
Housing and Regeneration TOTAL	115 381 Employee	12 20 Premises	4 87 Supplies &	1 7 Transport	0 0 Major	0 0 Third Party	(11) (186)	1: 3( 
Housing and Regeneration TOTAL	115 381	12 <b>20</b>	4 87 Supplies &	1 7 Transport	0	0 0 Third Party	(11) (186)	1: 3 Expendito
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development	115 381 Employee Costs £'000 367	12 20 Premises Costs £'000 0	4 87 Supplies & Services £'000 32	1 7 Transport Costs £'000 1	0 0 Major Contracts £'000 0	0 0 Third Party Payments £'000 0	(11) (186) Income £'000 0	1: 30 Expendite £'( 4
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services	115 381 Employee Costs £'000 367 1,158	12 20 Premises £'000 0 119	4 87 Supplies & £'000 32 175	1 7 Transport Costs £'000 1 38	0 0 0 0 0 0 1,051	0 0 Third Party Payments £'000 0 16,964	(11) (186) Income £'000 0 (20,116)	1 3 Expendite £'( 4 (6
Housing and Regeneration TOTAL Corporate Resources	115 381 Employee Costs £'000 367	12 20 Premises Costs £'000 0	4 87 Supplies & Services £'000 32	1 7 Transport Costs £'000 1	0 0 Major Contracts £'000 0	0 0 Third Party Payments £'000 0	(11) (186) Income £'000 0	1: 3( 
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team	115 381 Employee Costs £'000 367 1,158 136	12 20 Premises £'000 0 119 0	4 87 Supplies & £'000 32 175 18	1 7 Transport Costs £'000 1 38 1	0 0 Major Contracts £'000 1,051 0	0 <b>Third Party</b> <b>Payments</b> £'000 0 16,964 0	(11) (186) (186) (186) (186) (186) (186) (186) (186) (196) (	1 3 Expendit £'( 4 (6 1
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team	115 381 Employee Costs £'000 367 1,158 136 621	12 20 Premises £'000 0 119 0 0	4 87 Supplies & Services £'000 32 175 18 41 266	1 7 Transport Costs £'000 1 38 1 10 50	0 Major Contracts £'000 0 1,051 0 0 0	0 Third Party Payments £'000 0 16,964 0 0 0	(11) (186) (186) (186) (186) (186) (197) (	1 3 Expendit £'( 4 (6 1 6 5
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs	12 20 Premises £'000 0 119 0 0 119 Premises Costs	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services	1 7 Transport £'000 1 38 1 10 50 Transport Costs	0 Major Contracts £'000 0 1,051 0 0 1,051 Major Contracts	0 0 Third Party Payments £'000 0 16,964 0 0 16,964 Third Party Payments	(11) (186) (186) (186) (186) (20,116) (20,116) (33) (20,149) (20,149)	1 Expenditi £'( 4 (6 1 6 5 5 1 Expenditi
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee	12 20 Premises £'000 0 119 0 0 119 Premises	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies &	1 7 Transport £'000 1 38 1 10 50 Transport	0 0 Contracts £'000 0 1,051 0 0 1,051 1,051 Major	0 Third Party Payments £'000 0 16,964 0 0 16,964 Third Party	(11) (186) (186) (186) (186) (186) (186) (186) (186) (196) (	1 3 Expendit £'( 4 (6 (6 (1 1 6 5 5
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL Law and Governance Information Management and ICT	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs £'000 382	12 20 Premises £'000 0 119 0 0 119 Premises Costs £'000 0 0	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services £'000 430	1 7 7 7 7 7 7 7 8 9000 1 38 1 10 50 7 7 7 7 8 9 10 50 7 7 10 10 10 10 10 10 10 10 10 10	0 0 0 0 0 1,051 0 0 1,051 0 0 0 1,051 0 0 0 228	0 Third Party Payments £'000 0 16,964 0 0 16,964 Third Party Payments £'000 0 0	(11) (186) (186) (186) (20,116) (20,116) (33) (20,149) (20,149) (20,149) (20,149) (20,149)	1 Expendit £'( 4 (6 (6 (1 1 5 5 5 1 Expendit £'( 7 7
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL Law and Governance Information Management and ICT Internal Audit	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs £'000 382 72	12 20 Premises £'000 0 119 0 0 119 0 0 119 Premises £'000 0 0 0 0 0 0 0 0 0 0 0 0	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services £'000 430 1	1 7 Transport Costs £'000 1 38 1 10 50 Transport Costs £'000 1 0	0 0 Major Contracts £'000 0 1,051 0 0 0 1,051 0 0 228 0	0 0 Third Party Payments £'000 0 16,964 0 0 16,964 16,964 Third Party Payments £'000 0 0 0 0 0 0 0 0 0 0 0 0	(11) (186) (186) (186) (20,116) (20,116) (33) (20,149) (20,149) (20,149) (20,149) (20,149)	1 Expendit £'( 4 (6 1 6 5 5 5 5 5 5 7 7
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL Law and Governance Information Management and ICT Internal Audit Democratic Services	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs £'000 382 72 172	12 20 Premises £'000 0 119 0 0 119 Premises £'000 0 0 0 0 0 0 0 0 0 0 0 0	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services £'000 430 1 400	1 7 Transport £'000 1 38 1 10 50 Transport £'000 1 0 16	0 Major Contracts £'000 0 1,051 0 0 0 1,051 Contracts £'000 228 0 0	0 Third Party Payments £'000 0 16,964 0 0 16,964 Third Party Payments £'000 0 0 0 0 0 0 0 0 0 0 0 0	(11) (186) (186) (186) (20,116) (20,116) (33) (20,149) (20,149) (20,149) (246) (7)	1 Expendit £'' 4 (6 1 6 5 5 5 Expendit £'' 7 5
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL Law and Governance Information Management and ICT Internal Audit Democratic Services	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs £'000 382 72	12 20 Premises £'000 0 119 0 0 119 0 0 119 Premises £'000 0 0 0 0 0 0 0 0 0 0 0 0	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services £'000 430 1	1 7 Transport Costs £'000 1 38 1 10 50 Transport Costs £'000 1 0	0 0 Major Contracts £'000 0 1,051 0 0 0 1,051 0 0 228 0	0 0 Third Party Payments £'000 0 16,964 0 0 16,964 16,964 Third Party Payments £'000 0 0 0 0 0 0 0 0 0 0 0 0	(11) (186) (186) (186) (20,116) (20,116) (33) (20,149) (20,149) (20,149) (20,149) (20,149)	1 Expendit £'f 4 (6 1 6 1 6 5 5 5 5 7 5 7 5 1
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL Law and Governance Information Management and ICT Internal Audit Democratic Services Business Improvement	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs £'000 382 72 172 108	12 20 Premises £'000 0 119 0 0 119 Premises £'000 0 0 0 0 0 0 0 0 0 0 0 0	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services £'000 430 1 400 8	1 7 Transport Costs £'000 1 38 1 10 50 Transport Costs £'000 1 0 1 0 1 0 1 1 0 1 1 1 1 1 1 1 1 1 1 1 1 1	0 Major Contracts £'000 0 1,051 1,051 Contracts £'000 228 0 0 0 0	0 Third Party Payments £'000 0 16,964 0 0 16,964 Third Party Payments £'000 0 0 0 0 0 0 0 0 0 0 0 0	(11) (186) (186) (186) (186) (20,116) (33) (20,116) (33) (20,119) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,140)	1 Expendit £'¢ 4 (6 1 6 5 5 5 5 5 5 5
Housing and Regeneration TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Senior Leadership Team TOTAL Law and Governance Information Management and ICT Internal Audit Democratic Services Business Improvement Shared Legal Services	115 381 Employee Costs £'000 367 1,158 136 621 2,282 Employee Costs £'000 382 72 172 108 120	12 20 Premises £'000 0 119 0 0 119 0 0 0 0 0 0 0 0 0 0 0 0 0	4 87 Supplies & Services £'000 32 175 18 41 266 Supplies & Services £'000 430 1 400 8 262	1 7 7 7 7 7 7 7 7 7 7 7 7 7	0 Major Contracts £'000 0 1,051 0 0 1,051 0 0 0 228 0 0 0 0 0 0 0 1,051	0 0 Third Party Payments £'000 0 16,964 0 0 16,964 16,964 16,964 0 0 0 0 0 0 0 0 0 0 0 0 0	(11) (186) (186) (20,116) 0 (33) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149) (20,149)	1 Expendit £'' 4 (6 1 6 5 5 5 5 5 7 5 1 2



# **GENERAL FUND BUDGET** - Planning for Growth

Growth and Sustainable Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Development Management	773	0	216	20	0	0	(661)	350
Development Management - Transformation	34	0	0	0	0	0	0	34
	808	0	216	20	0	0	(661)	384

Business Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	31	0	0	1	0	0	0	32
	31	0	0	1	0	0	0	32

Sustainable Environment	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Abandoned Vehicles	0	0	1	0	0	0	0	1
Climate Change and Sustainability	0	0	6	0	0	0	0	6
Dog Control	0	0	8	0	0	0	0	8
Environmental Protection	301	0	15	10	0	0	(6)	319
Planning Enforcement	159	0	7	6	0	0	0	172
	460	0	37	16	0	0	(6)	506

Strategic Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
CIL	87	0	0	0	0	0	0	88
Conservation	176	0	0	5	0	0	0	182
Development Policy and Local Plans	448	0	87	2	0	0	0	537
Housing Enabling	0	0	10	0	0	0	0	10
Neighbourhood Planning Grants - General	0	0	11	0	0	0	(20)	(9)
Social Housing	51	0	4	1	0	0	0	57
Strategic Planning General	0	0	1	0	0	0	0	1
Local Plans	0	0	41	0	0	0	0	41
	763	0	154	9	0	0	(20)	906
TOTAL	2,062	0	407	47	0	0	(687)	1,829



# **GENERAL FUND BUDGET** - Supported Living

Private Sector Housing	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Standards	73	1	17	4	0	0	0	96
Other Housing Matters	0	0	10	0	0	0	0	10
Other Housing Services	0	0	2	0	0	0	(2)	0
	73	1	29	4	0	0	(2)	106

Housing Options	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Homelessness Leased Accommodation	0	0	7	0	0	0	(7)	0
Homelessness Private Sector	113	0	93	3	0	0	(77)	131
Rent Deposit Scheme	43	4	0	3	0	0	(4)	47
	156	4	100	6	0	0	(88)	178

Property Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditure £'000
Asset Management	27	0	20	0	0	0	(4)	42
Capital Projects - Technical Staff	255	0	0	17	0	0	0	272
Creeting Road Depot	0	60	12	0	0	0	0	71
Headquarters General	39	217	35	2	0	0	(63)	230
Pool Cars	0	0	0	3	0	0	0	3
PV Panels	0	0	24	0	0	0	(419)	(395
	321	277	90	21	0	0	(486)	223
TOTAL	550	282	220	32	0	0	(577)	507



#### **GENERAL FUND BUDGET - Environment and Projects**

Building Control	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	•	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commercial Income	0	0	2	0	0	0	(24)	(22)
Building Regulations: chargeable service	299	0	4	17	0	0	(411)	(90)
Building Regulations: non-chargeable service	68	0	0	4	0	0	0	72
Building Regulations: other activities	41	0	0	2	0	0	0	44
Street Naming and Numbering	24	0	7	1	0	0	(26)	6
	432	0	13	25	0	0	(461)	3

Waste Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Bring Sites	10	0	79	0	0	0	(155)	(66)
Domestic Waste	127	2	237	6	1,420	0	(495)	1,297
Garden Waste	51	0	198	0	318	0	(917)	(350)
Recycling Centre	0	0	1	0	0	0	(2)	(1)
Trade Waste	15	0	140	0	59	0	(340)	(126)
	203	2	654	7	1,797	0	(1,909)	754

Food & Safety	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	•	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Animal Welfare Licensing	0	0	1	0	0	0	(4)	(3)
Food & Safety (General)	233	0	3	10	0	0	(19)	228
Food Safety	0	0	1	0	0	0	0	1
Land Drainage	0	0	45	0	0	0	0	45
Water Sampling	0	0	5	0	0	0	(5)	(0)
	233	0	56	10	0	0	(28)	270

Leisure	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	-	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Leisure Contract	0	16	445	0	0	0	(35)	426
Stowmarket Football Ground	0	20	0	0	0	0	(5)	15
	0	36	445	0	0	0	(40)	441
TOTAL	868	38	1,168	42	1,797	0	(2,438)	1,468



#### **GENERAL FUND BUDGET** - Communities and Public Access

Public Access	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	407	0	2	3	0	0	0	411
	407	0	2	3	0	0	0	411
			Supplies &	•	Major	Third Party		Net
Strong and Safe Communities	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditure £'000
Business Performance	0	0	16	0	0	0	0	16
Civil Protection and Emergency Planning	0	0	25	0	0	0	0	25
Community Development	93	0	0	3	0	0	(8)	89
Communications	78	0	6	0	0	0	0	84
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Safety-General	35	0	19	1	0	0	0	54
Grants and Contributions	31	0	505	1	0	0	0	537
The Arts	20	0	8	1	0	0	(1)	28
Wingfield Barns	0	0	6	0	0	0	0	6
	257	0	586	6	0	0	(8)	840

Countryside and Public Realm	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
A14 Cleansing	0	0	0	9	0	0	(43)	(34)
Car Parks General	38	201	40	3	0	0	(668)	(385)
Community Development -Countryside	89	28	26	6	0	0	(10)	139
Eye Castle Project	0	0	3	0	0	0	(3)	0
Footpaths	21	0	3	1	0	0	(11)	14
Open Spaces	492	10	59	48	1	0	(238)	373
Public Conveniences	0	14	0	0	0	0	0	14
Public Tree Programme	52	5	1	4	2	0	0	64
Street and Major Road Cleansing	306	0	105	56	0	0	(140)	326
	998	266	237	127	3	0	(1,114)	551

Policy and Strategy (Health & Well Being)	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Policy and Strategy (Health and Well Being)	92	0	10	4	0	0	0	107
	92	0	10	4	0	0	0	107
TOTAL	1,754	266	835	139	3	0	(1,122)	1,909



#### **GENERAL FUND BUDGET** - Investment and Commercial Delivery

Open for Business	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditure £'000
Alcohol, Entertainments and Late Night Refreshment	30	0	0	0	0	0	(69)	(39
Economic Development	110	0	18	5	0	0	0	133
Gambling and Small Lotteries	41	0	0	1	0	0	(5)	37
South and Heart of Suffolk Marketing Campaign		0	20	0	0	0	(8)	12
Stowmarket Tourist Information Centre	76	7	26	0	0	0	(41)	69
Taxi and Private Hire Licensing	9	0	10	0	0	0	(53)	(34
Tourism General	0	0	9	0	0	0	0	(J) 2
	266	7	83	7	0	0	(175)	187
	Employee	Premises	Supplies &	Transport	Major	Third Party		Ne
Housing and Regeneration	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Expenditur
	Costs	Costs	Services	Costs	Contracts	Payments		Expenditur £'00
Housing and Regeneration Housing and Regeneration Mid Suffolk Business Park	Costs £'000	Costs £'000	Services £'000	Costs	Contracts £'000	Payments £'000	£'000	Ne Expenditur £'00 104 (3
Housing and Regeneration	Costs £'000 95	<b>Costs</b> £'000 4	Services £'000	Costs £'000	Contracts £'000	Payments £'000	<b>£'000</b>	Expenditur £'00 104 (3
Mid Suffolk Business Park	Costs £'000 95 0	<b>Costs</b> £'000 4 8	Services £'000 4 0	Costs £'000 1 0	Contracts £'000 0	Payments £'000 0 0	<b>£'000</b> 0 (11)	Expenditur £'00



#### **GENERAL FUND BUDGET** - Corporate Resources

HR and Organisational Development	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000		Income £'000	Net Expenditure £'000
Health & Safety	26	0	2	0	0	0	0	28
Organisational Development	341	0	30	1	0	0	0	372
	367	0	32	1	0	0	0	401

Financial Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditure £'000
Bank Charges	0	0	60	0	0	0	(6)	54
Contingencies/Savings Adjustments	68	0	0	0	0	0	0	68
Revenues and Benefits	0	0	0	0	0	16,964	(17,483)	(518
Early Retirement - Pension Direct Charges	34	0	0	0	0	0	0	34
External Audit	0	0	62	0	0	0	0	62
Financial Services	358	0	29	4	0	0	0	390
Insurance Premiums	96	119	3	34	0	0	0	253
Pay Inflation and Increment Costs	(100)	0	0	0	0	0	0	(100
Shared Revenues Partnership	0	0	0	0	1,051	0	0	1,051
Treasury Management	0	0	21	0	0	0	0	21
Pension Lump Sum Deficit	702	0	0	0	0	0	0	702
New Homes Bonus	0	0	0	0	0	0	(2,028)	(2,028
Section 31 Grant	0	0	0	0	0	0	(600)	(600
	1,158	119	175	38	1,051	16,964	(20,116)	(611

Commissioning and Procurement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Central Stationery and Equipment Commissioning and Procurement	0 136	0 0	14 4	0 1	0 0	0 0	0 0	14 141
	136	0	18	1	0	0	0	155
Senior Leadership Team	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Senior Leadership Team	621	0	41	10	0	0	(33)	639
	621	0	41	10	0	0	(33)	639
TOTAL	2,282	119	266	50	1,051	16,964	(20,149)	584



#### **GENERAL FUND BUDGET** - Law and Governance

Information Management and ICT	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
ICT	244	0	407	1	228	0	0	880
Information Management	91	0	0	0	0	0	0	91
Land Charges	0	0	23	0	0	0	(246)	(223)
ICT Transformation Programmes	47	0	0	0	0	0	0	47
	382	0	430	1	228	0	(246)	795

Internal Audit	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Internal Audit	72	0	1	0	0	0	0	73
	72	0	1	0	0	0	0	73

Democratic Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Central Postal Services	10	0	51	0	0	0	0	61
Central Printing	13	0	27	0	0	0	(3)	37
Cost of Democracy	(155)	0	269	15	0	0	(1)	128
Elections	47	0	0	0	0	0	0	48
Electoral Registration	41	0	49	0	0	0	(2)	88
Governance	214	0	4	0	0	0	0	218
Village of the Year	0	0	1	0	0	0	0	1
	172	0	400	16	0	0	(7)	582

Business Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	108	0	8	1	0	0	0	117
	108	0	8	1	0	0	0	117

Shared Legal Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Shared Legal Services	120	0	262	0	0	0	(85)	297
	120	0	262	0	0	0	(85)	297
TOTAL	854	0	1,100	19	228	0	(338)	1,864



# HOUSING REVENUE ACCOUNT 2017/18

Income	2016/17 £'000	2017/18 £'000
Dwelling Rent and Other Income	(15,424)	(15,551)
Less Bad Debt Provision	75	111
Interest Income	(15)	(27)
Gross Income	(15,364)	(15,467)

2016/17	2017/18	
£'000	£'000	
6,070	6,135	
3,017	3,042	
3,406	3,407	
3,733	3,597	
16,226	16,181	
862	714	
	714	
	£'000 6,070 3,017 3,406 3,733 16,226	

#### Mid Suffolk District Council Budget Book 2017/18



					TOTAL			_	-			
MID SUFFOLK CAPITAL PROGRAMME 2017/18 - 2020/21	2017/18	2018/19	2019/20	2020/21	BUDGET	Capital Receipts	Reserves	Revenue Contributions	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	(over 4 years) £'000	£'000	£'000		£'000	£'000	£'000	£'000
					•							
Supported Living Mandatory Disabled Facilities Grant	300	300	300	300	1,200			[ [	1,076		124	1,200
Discretionary Housing Grants	100	100	100	100	400				.,		400	400
Empty Homes Grant Total Supported Living	100 500	100 500	100 500	100 500	400 2,000	0	0	0	1,076	0	400 924	400 2,000
Total Supported Living	500	500	500	500	2,000	U	U	0	1,076	U	924	2,000
Strategic Planning	050	050	050	050	4 000						4 000	4 000
Grants for Affordable Housing Total Strategic Planning	250 250	250 250	250 250	250 250	1,000 1,000	0	0	0	0	0	1,000 1,000	1,000 1,000
					.,	-	-			-	.,	.,
Environment and Projects												
Replacement Refuse Freighters - Joint Scheme	170	0	170	170	510						510	510
Recycling Bins	100	100	100	100	400						400	400
Total Environmental Services	270	100	270	270	910	0	0	0	0	0	910	910
Communities and Public Access												
Planned Maintenance / Enhancements - Car Parks	204	162	125	109	599						599	599
Parks Streetcare - Vehicles and Plant Renewals	81	44	44	44	213						213	213
Play Equipment	25	25	25	25	100						100	100
Community Development Grants Total Communities and Public Access	189 499	189 <b>420</b>	189 383	189 367	756 1,668	0	0	0	0	0	756 1,668	756 1,668
Total Communities and Fubic Access	433	420	303	507	1,000	U	0	v	Ŭ	0	1,000	1,000
Leisure Contracts	1 10										101	
Mid Suffolk Leisure Centre - structural repairs Mid Suffolk Leisure Centre - roofing	43 170	0 440	0 0	0 0	43 610						43 610	43 610
Mid Suffolk Leisure Centre - general repairs	200	95	0	0	295						295	295
Mid Suffolk Leisure Centre - car park	120	60	0	0	180						180	180
Stradbroke Pool - general repairs Total Leisure Contracts	98 631	30 625	35 35	0	163 1,291	0	0	0	0	0	163 1,291	163 1,291
							-				.,	- ,= 2 1
Capital Projects HQ - Equipment Renewals	20	0	0	0	20						20	20
Planned Maintenance - Corporate Buildings	82	80	80	80	322						322	322
Carbon Reduction	50	50	50	50	200						200	200
Total Capital Projects	152	130	130	130	542	0	0	0	0	0	542	542
Investment and Commercial Delivery												
Open for Business Land assembly, property acquisition and	30	30	30	30	120						120	120
regeneration opportunities	1,925	1,925	1,925	1,925	7,700						7,700	7,700
Total Investment and Commercial Delivery	1,955	1,955	1,955	1,955	7,820	0	0	0	0	0	7,820	7,820
Corporate Resources						1		[	1	1	1	
ICT - Hardware / Software costs Total Corporate resources	763 763	200 200	200 200	200 200	1,363 1,363	95 95	0	0	0	0	1,268 1,268	1,363 1,363
-												
Total General Fund Capital Spend	5,019	4,180	3,723	3,672	16,593	95	0	0	1,076	0	15,423	16,593
					TOTAL	Control		Berrari	Covernment			Tetel
MID SUFFOLK CAPITAL PROGRAMME 2017/18 - 2020/21	2017/18	2018/19	2019/20	2020/21	BUDGET	Receipts	Reserves	Revenue Contributions	Government Grants	S106	Borrowing	Total Financing
	£'000	£'000	£'000	£'000	(over 4 years) £'000	£'000	£'000	£000's	£'000	£'000	£'000	£'000
	~ 000	~ 000	~ 000	~ 000	~ 000	~ 000	2000	2000 3	2 000	~ 000	2000	~ 000
Capital Projects	2 2 2 4	2,891	2,848	2,748	11,808	2,196	2657	6,955				11,808
Planned maintenance ICT Projects	3,321 85	2,891	2,848 0	2,748	11,808	2,196	2,657 0	6,955 85				11,808
Environmental Improvements	40	40	40	40	160	0	120	40				160
Disabled Facilities work	200	200	200	200	800	49	600	151				800
New build programme inc acquisitions	4,432	4,906	4,916	3,783	18,038	700	14,273	2,950	115			18,038
Total HRA Capital Spend	8,078	8,037	8,004	6,771	30,891	2,945	17,650	10,181	115	0	0	30,891
Total Capital Spend	13,097	12,217	11,727	10,443	47,484	3,040	17,650	10,181	1,191	0	15,423	47,484



# RESERVES

	Estimated Balance	Transfer into		Estimated Balance
GENERAL FUND	31 Mar 2017	reserves	Use of reserves	31 Mar 2018
	£'000	£'000	£'000	£'000
Contingency Reserves				
General Fund Working Balance / Reserve	(1,052)			(1,052)
Earmarked reserves			1	
S106 Agreements	(328)			(328)
Welfare Reforms	(211)			(211)
Elections	(48)	(15)		(63)
Repairs and Renewals Fund	(285)	(75)	82	(278)
Business Rates Equalisation Reserve	(696)			(696)
Other service specific funds;	,			· · ·
Planning, Housing, Waste and Other Services /	(1,022)	(9)		(1,031)
Activities				
Sub total	(2,590)	(99)	82	(2,607)
Transformation Fund	(8,872)			(10,493)
			- -	
	(11,462)	(2,727)	1,089	(13,100)