



Mid Suffolk District Council

Budget Book 2026/27

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General Fund Revenue Budget Summary

Budget Areas		Budget 2025/26 (£'000)	Draft Budget 2026/27 (£'000)	Difference 25/26 to 26/27
Service Expenditure	Employees	15,253	14,666	(587)
	Premises Expenses	1,803	1,494	(310)
	Supplies & Services	7,007	8,319	1,313
	Transport Expenses	535	521	(14)
	Contracts	5,076	7,274	2,198
Grants & Income	Grants and Contributions	(1,650)	(3,108)	(1,458)
	Sales, Fees & Charges	(5,450)	(5,994)	(544)
	Rental & Other Income (incl. PV panels)	(2,215)	(2,157)	59
Housing Benefits	HB Transfer Payments	9,239	9,239	-
	HB Grants and Contributions	(9,366)	(9,366)	-
Reserves	Transfers to / (from) Reserves	(2,523)	(2,294)	229
Net expenditure on services as above		17,708	18,594	886
Recharges	Charge to HRA/Capital	(1,610)	(1,627)	(17)
Capital Financing Costs	Interest Payable - CIFCO (PWLB Only)	375	353	(21)
	Interest Payable - Short-Term Borrowings	1,619	1,102	(518)
	Less Item 8 Debit Recharge to HRA	(2,367)	(2,513)	(147)
	Revenue Contribution to Capital	839	1,095	256
	Minimum Revenue Provision (MRP)	1,423	1,424	2
Investment Income	Pooled Funds - Transfers to Reserves	1,000	-	(1,000)
	Interest Receivable - Pooled Funds	(420)	(336)	84
	Interest Receivable - Short-Term Investments	(205)	(307)	(102)
	Less Item 8 Credit Recharge from HRA	142	139	(3)
	Interest Receivable - (CIFCO)	(2,160)	(2,146)	14
Dividends	Dividend from Gateway 14 Ltd	(2,900)	(2,900)	0
	Transfer of Gateway 14 Dividend into reserves	2,900	2,900	0
Total Net Cost of Services		16,344	15,778	(566)

General Fund Revenue Budget Summary

Budget Areas		Budget 2025/26 (£'000)	Draft Budget 2026/27 (£'000)	Difference 25/26 to 26/27
Government Grants	New Homes Bonus	(1,903)	-	1,903
	Revenue Support Grant (RSG)	(157)	(6,198)	(6,041)
	Transitional Protection Grant (95%)	-	(194)	(194)
	Adjustment Support Grant	-	(1,061)	(1,061)
	Employers National Insurance Compensation	(132)	-	132
	Funding Guarantee Grant	(271)	-	271
Business Rates	Baseline Business Rates	(14,177)	(17,813)	(3,637)
	Business Rates Current Year Levy	4,306	125	(4,181)
	Business Rate Tariff Payments	8,648	15,447	6,798
	Business Rates Pool share of Growth Benefit	(788)	-	788
	S31 Business Rates Grant	(3,171)	-	3,171
	Removal of Top Slicing	(606)	-	606
	Business Rates - Renewable Energy	(640)	(702)	(62)
	Income from Freeport	(365)	(422)	(57)
	Business Rates Pot B (Stowmarket Innovation Gateway)	(839)	(1,095)	(256)
	Business Rates Prior Year Deficit / (Surplus)	(1,144)	(212)	932
	Business Rates Adjustment	-	611	611
Council Tax	Collection Fund Surplus/Deficit	-	(42)	(42)
	Council Tax	(7,490)	(7,826)	(336)
Total Funding		(18,727)	(19,383)	(656)
Net Balance (To) / From Reserves		(2,383)	(3,605)	(1,222)

General Fund Revenue Budget Services and Activities Summary

Directorate and Service Area	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Climate & Nature Recovery	544	48	760	7	-	-	1,358	-	-	-	-	(1,039)	319
Climate & Nature Recovery	544	48	760	7	-	-	1,358	-	-	-	-	(1,039)	319
Corporate Services	2,218	-	1,258	11	525	-	4,011	-	(138)	(11)	(149)	(265)	3,597
Communications & Engagement	228	-	46	1	-	-	274	-	-	-	-	-	274
Customer Operations	931	-	81	1	-	-	1,013	-	-	-	-	(265)	748
Governance and Civic Office	103	-	555	8	-	-	666	-	-	-	-	-	666
ICT & Programme Management	341	-	183	0	525	-	1,049	-	-	-	-	-	1,049
Internal Audit	76	-	30	0	-	-	106	-	-	-	-	-	106
Shared Legal Services	313	-	275	-	-	-	588	-	(138)	(11)	(149)	-	439
Strategic Policy, Performance, Insight & Risk	226	-	89	0	-	-	316	-	-	-	-	-	316
Electoral Services and Land Charges	248	-	88	-	-	-	336	-	(159)	-	(159)	45	222
Electoral Services and Land Charges	248	-	88	-	-	-	336	-	(159)	-	(159)	45	222
Finance & Procurement	916	59	552	43	1,257	9,239	12,065	(9,502)	-	(145)	(9,647)	1,130	3,548
Finance	771	59	552	43	1,257	9,239	11,921	(9,502)	-	(145)	(9,647)	1,130	3,404
Procurement	144	-	-	-	-	-	144	-	-	-	-	-	144
Housing	1,255	808	802	27	-	-	2,891	(1,027)	(16)	(885)	(1,928)	(173)	791
Building Services	-	171	60	-	-	-	231	-	-	(320)	(320)	-	(89)
Housing Solutions	1,255	637	742	27	-	-	2,660	(1,027)	(16)	(565)	(1,608)	(173)	879
HR & Organisational Development	612	-	79	1	-	-	692	-	-	-	-	-	692
HR, Organisational Development	612	-	79	1	-	-	692	-	-	-	-	-	692
Operations	4,041	307	1,454	383	5,492	-	11,677	(1,366)	(4,043)	(443)	(5,852)	(421)	5,403
Building Control	641	0	15	27	-	-	684	(130)	(461)	-	(590)	-	93
Health & Safety, Emergency Planning and Business Continuity	135	-	34	1	-	-	170	-	-	-	-	-	170
Public Protection	888	0	178	20	-	-	1,085	-	(238)	-	(238)	-	847
Public Realm & Car Parking	1,858	285	467	263	-	-	2,874	(31)	(879)	(2)	(912)	(372)	1,590
Recycling, Waste & Fleet	519	21	761	71	5,492	-	6,864	(1,206)	(2,465)	(441)	(4,112)	(50)	2,703
Place	3,528	-	1,957	46	-	-	5,531	(346)	(1,637)	-	(1,983)	(895)	2,653
Economy and Business	347	-	389	3	-	-	739	-	-	-	-	(248)	490
Planning (incl. Dev, Heritage & Enforcement)	1,846	-	482	31	-	-	2,359	-	(1,468)	-	(1,468)	(136)	755
Strategic Planning and CIL	586	-	358	1	-	-	946	(120)	(155)	-	(275)	(121)	551
Sustainable Communities	749	-	729	11	-	-	1,488	(226)	(15)	-	(240)	(390)	857
Property, Development & Regeneration	526	273	841	1	-	-	1,641	(233)	(1)	(673)	(906)	(175)	560
Property, Development & Regeneration	-	-	-	-	-	-	-	-	-	-	-	-	-

General Fund Revenue Budget Services and Activities Summary

Directorate and Service Area	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Regeneration & Capital Projects	284	-	633	1	-	-	917	(100)	-	(438)	(538)	(171)	209
Strategic Property	155	273	194	-	-	-	622	-	(1)	(235)	(236)	(4)	383
The Council's Companies	87	-	15	-	-	-	101	(133)	-	-	(133)	-	(32)
Senior Leadership Team	780	-	528	2	-	-	1,310	-	-	-	-	(500)	810
Senior Leadership Team	780	-	528	2	-	-	1,310	-	-	-	-	(500)	810
Total	14,666	1,494	8,319	521	7,274	9,239	41,512	(12,474)	(5,994)	(2,157)	(20,624)	(2,294)	18,594

General Fund Revenue Budget – Climate & Nature Recovery

Climate & Nature Recovery	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Biodiversity	138	48	572	1	-	-	759	-	-	-	-	(661)	97
Climate Change and sustainability	406	-	33	6	-	-	445	-	-	-	-	(223)	222
MSM Sustainable Travel	-	-	50	-	-	-	50	-	-	-	-	(50)	-
Sustainable Travel	-	-	105	-	-	-	105	-	-	-	-	(105)	-
Total	544	48	760	7	-	-	1,358	-	-	-	-	(1,039)	319

General Fund Revenue Budget – Corporate Services

Corporate Services	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Communications & Engagement	228	-	46	1	-	-	274	-	-	-	-	-	274
Communications	228	-	46	1	-	-	274	-	-	-	-	-	274
Customer Operations	931	-	81	1	-	-	1,013	-	-	-	-	(265)	748
Customer Operations	931	-	81	1	-	-	1,013	-	-	-	-	(265)	748
Governance and Civic Office	103	-	555	8	-	-	666	-	-	-	-	-	666
Central Postal Service	19	-	98	-	-	-	116	-	-	-	-	-	116
Central Printing	-	-	5	-	-	-	5	-	-	-	-	-	5
Cost of Democracy	(111)	-	442	8	-	-	339	-	-	-	-	-	339
Governance	195	-	11	0	-	-	206	-	-	-	-	-	206
ICT & Programme Management	341	-	183	0	525	-	1,049	-	-	-	-	-	1,049
ICT	311	-	176	0	525	-	1,012	-	-	-	-	-	1,012
Information Management	30	-	7	-	-	-	37	-	-	-	-	-	37
Internal Audit	76	-	30	0	-	-	106	-	-	-	-	-	106
Internal Audit	76	-	30	0	-	-	106	-	-	-	-	-	106
Shared Legal Services	313	-	275	-	-	-	588	-	(138)	(11)	(149)	-	439
Legal & Info Gov Services	313	-	275	-	-	-	588	-	(138)	(11)	(149)	-	439
Strategic Policy, Performance, Insight & Risk	226	-	89	0	-	-	316	-	-	-	-	-	316
Strategic Policy, Performance, Insight & Risk	226	-	89	0	-	-	316	-	-	-	-	-	316
Total	2,218	-	1,258	11	525	-	4,011	-	(138)	(11)	(149)	(265)	3,597

General Fund Revenue Budget – Electoral Services and Land Charges

Electoral Services and Land Charges	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Elections	-	-	5	-	-	-	5	-	(5)	-	(5)	45	45
Electoral Registration	141	-	49	-	-	-	190	-	(1)	-	(1)	-	189
Land Charges	107	-	34	-	-	-	140	-	(153)	-	(153)	-	(13)
Total	248	-	88	-	-	-	336	-	(159)	-	(159)	45	222

General Fund Revenue Budget – Finance & Procurement

Finance & Procurement	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Finance	771	59	552	43	1,257	9,239	11,921	(9,502)	-	(145)	(9,647)	1,130	3,404
Bank Charges	-	-	116	-	-	-	116	-	-	-	-	-	116
Council Tax	-	-	125	-	-	-	125	-	-	-	-	(125)	-
Council Tax Collection	-	-	-	-	-	-	-	-	-	(136)	(136)	-	(136)
External Audit	-	-	166	-	-	-	166	-	-	-	-	-	166
Financial Resources	650	-	57	1	-	-	708	-	-	-	-	-	708
Insurance	122	59	29	42	-	-	251	-	-	-	-	-	251
NNDR Collection	-	-	-	-	-	-	-	(136)	-	(9)	(145)	-	(145)
Non-Specific Grant Income	-	-	-	-	-	-	-	-	-	-	-	1,255	1,255
Rent Allowances	-	-	-	-	-	4,431	4,431	(4,464)	-	-	(4,464)	-	(32)
Rent Rebates to HRA Dwellings	-	-	-	-	-	4,808	4,808	(4,902)	-	-	(4,902)	-	(94)
Shared Revenues Partnership (SRP)	-	-	8	-	1,257	-	1,265	-	-	-	-	-	1,265
Treasury Management	-	-	51	-	-	-	51	-	-	-	-	-	51
Procurement	144	-	-	-	-	-	144	-	-	-	-	-	144
Procurement	144	-	-	-	-	-	144	-	-	-	-	-	144
Total	916	59	552	43	1,257	9,239	12,065	(9,502)	-	(145)	(9,647)	1,130	3,548

General Fund Revenue Budget – Housing

Housing	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Building Services	-	171	60	-	-	-	231	-	-	(320)	(320)	-	(89)
PV Panels	-	171	60	-	-	-	231	-	-	(320)	(320)	-	(89)
Housing Solutions	1,255	637	742	27	-	-	2,660	(1,027)	(16)	(565)	(1,608)	(173)	879
CB Lettings	60	-	-	-	-	-	60	-	-	-	-	-	60
Community Housing Fund	-	-	1	-	-	-	1	-	-	-	-	(1)	-
Domestic Abuse Funding	41	-	5	1	-	-	47	(36)	-	-	(36)	-	11
Guaranteed Rent Scheme	94	430	21	1	-	-	546	(66)	-	(445)	(511)	-	35
HMO Licence	-	-	-	-	-	-	-	-	(1)	-	(1)	-	(1)
Homeless Prevention Fund	484	-	128	10	-	-	622	(202)	-	-	(202)	-	420
Homelessness Private Sector	-	43	503	3	-	-	549	(485)	(15)	-	(500)	-	49
Homes for Ukraine	-	8	-	-	-	-	8	(8)	-	-	(8)	-	-
Housing Standards	142	-	2	3	-	-	147	-	-	-	-	-	147
Independent Living Service	-	-	5	-	-	-	5	-	-	-	-	-	5
MSM Housing Solutions	(5)	-	-	-	-	-	(5)	-	-	-	-	(180)	(185)
Other Temporary Accommodation	147	35	20	6	-	-	207	-	-	-	-	-	207
Rent Deposit Scheme	24	12	-	1	-	-	37	(37)	-	-	(37)	-	-
Renters Right Act	-	-	38	-	-	-	38	(38)	-	-	(38)	-	-
Rough Sleepers Intervention Yr3	156	-	-	2	-	-	158	(154)	-	-	(154)	-	4
Strategic Housing	111	-	15	0	-	-	126	-	-	-	-	-	126
The Foyer	-	109	4	-	-	-	112	-	-	(120)	(120)	8	-
Total	1,255	808	802	27	-	-	2,891	(1,027)	(16)	(885)	(1,928)	(173)	791

General Fund Revenue Budget – HR & Organisational Development

HR & Organisational Development	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
HR	532	-	79	1	-	-	612	-	-	-	-	-	612
Organisational Development	80	-	-	-	-	-	80	-	-	-	-	-	80
Total	612	-	79	1	-	-	692	-	-	-	-	-	692

General Fund Revenue Budget – Operations

Operations	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Building Control	641	-	15	27	-	-	684	(130)	(461)	-	(590)	-	93
Building Control Commercial Income	-	-	3	-	-	-	3	-	(7)	-	(7)	-	(5)
Building Regs Chargeable Services	442	-	10	19	-	-	471	-	(429)	-	(429)	-	42
Building Regs Non-Chargeable Services	96	-	-	4	-	-	100	-	-	-	-	-	100
Building Regs Other Activities	64	-	-	3	-	-	67	(130)	-	-	(130)	-	(63)
Street Naming & Numbering	38	-	2	2	-	-	42	-	(24)	-	(24)	-	18
Health & Safety, Emergency Planning and Business Continuity	135	-	34	1	-	-	170	-	-	-	-	-	170
Business Continuity / Emergency Planning	37	-	-	-	-	-	37	-	-	-	-	-	37
Health & Safety	98	-	34	1	-	-	133	-	-	-	-	-	133
Public Protection	888	-	178	20	-	-	1,085	-	(238)	-	(238)	-	847
Civil Protection & Emergency Planning	-	-	30	-	-	-	30	-	-	-	-	-	30
Environmental Protection	398	-	103	9	-	-	510	-	(17)	-	(17)	-	493
Food & Safety (General)	382	-	15	9	-	-	405	-	(50)	-	(50)	-	355
Health & Safety	(3)	-	-	-	-	-	(3)	-	-	-	-	-	(3)
Licensing	111	-	30	2	-	-	143	-	(172)	-	(172)	-	(28)
Public Realm & Car Parking	1,858	285	467	263	-	-	2,874	(31)	(879)	(2)	(912)	(372)	1,590
Biodiversity Task Force	59	50	-	3	-	-	112	-	-	-	-	-	112
Car Parks	71	192	85	-	-	-	349	-	(655)	-	(655)	(29)	(335)
Civil Parking Enforcement	-	-	97	-	-	-	97	-	(40)	-	(40)	-	58
Electric Vehicle (EV) Charge Points	-	20	8	-	-	-	28	-	(33)	-	(33)	5	-
Footpaths	44	-	-	-	-	-	44	-	-	-	-	-	44
Open Spaces	1,046	11	146	145	-	-	1,348	(10)	(72)	(2)	(84)	(169)	1,096
Play Facilities	29	-	-	-	-	-	29	-	-	-	-	-	29
Public Conveniences	-	11	-	-	-	-	11	-	-	-	-	-	11
Service Improvements - Environment & Projects	39	-	-	-	-	-	39	-	-	-	-	-	39
Street & Major Road Cleansing	482	-	130	115	-	-	727	(21)	(79)	-	(100)	(179)	448
Stowmarket Street Cleansing (REACT)	90	-	-	-	-	-	90	-	-	-	-	-	90
Recycling, Waste & Fleet	519	21	761	71	5,492	-	6,864	(1,206)	(2,465)	(441)	(4,112)	(50)	2,703
Bring Sites	26	-	128	0	-	-	154	-	-	(124)	(124)	(2)	27
Domestic Waste	324	-	48	1	2,984	-	3,357	(1,206)	(232)	-	(1,438)	(31)	1,889
Food Waste	-	-	-	-	1,602	-	1,602	-	-	-	-	-	1,602
Garden Waste	130	-	301	0	744	-	1,174	-	(1,535)	(316)	(1,851)	(12)	(689)
Joint Waste Contract	-	21	44	70	-	-	134	-	-	-	-	-	134
Recycling Centre	-	1	2	-	-	-	3	-	-	(0)	(0)	-	2
Trade Waste	39	-	238	0	163	-	440	-	(699)	-	(699)	(4)	(262)
Total	4,041	307	1,454	383	5,492	-	11,677	(1,366)	(4,043)	(443)	(5,852)	(421)	5,403

General Fund Revenue Budget – Place

Place	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Economy and Business	347	-	389	3	-	-	739	-	-	-	-	(248)	490
Economy & Business	303	-	220	2	-	-	525	-	-	-	-	(218)	306
Mid Suffolk Culture Fund	-	-	110	-	-	-	110	-	-	-	-	-	110
Town Centres	45	-	-	-	-	-	45	-	-	-	-	-	45
Visitor Economy	-	-	59	-	-	-	59	-	-	-	-	(30)	29
Planning (incl. Dev, Heritage & Enforcement)	1,846	-	482	31	-	-	2,359	-	(1,468)	-	(1,468)	(136)	755
Business Improvement (Communities & Growth)	42	-	-	-	-	-	42	-	-	-	-	-	42
Development Management	1,391	-	229	19	-	-	1,639	-	(1,369)	-	(1,369)	(29)	242
Development Management - Appeals	-	-	248	-	-	-	248	-	-	-	-	(107)	141
Heritage	135	-	-	6	-	-	141	-	(15)	-	(15)	-	126
Planning Enforcement	278	-	-	6	-	-	284	-	-	-	-	-	284
Planning Performance Agreement	-	-	5	-	-	-	5	-	(40)	-	(40)	-	(35)
Pre Application Charging	-	-	-	-	-	-	-	-	(45)	-	(45)	-	(45)
Strategic Planning and CIL	586	-	358	1	-	-	946	(120)	(155)	-	(275)	(121)	551
Community Infrastructure Levy (CIL)	198	-	-	1	-	-	198	-	(155)	-	(155)	-	44
Development Policy & Local Plans	316	-	126	1	-	-	443	-	-	-	-	(10)	433
Neighbourhood Plan Designations	49	-	180	-	-	-	229	(120)	-	-	(120)	(111)	(2)
S106 Monitoring	23	-	-	-	-	-	23	-	-	-	-	-	23
Strategic Planning General	-	-	53	-	-	-	53	-	-	-	-	-	53
Sustainable Communities	749	-	729	11	-	-	1,488	(226)	(15)	-	(240)	(390)	857
Community Achievement Awards	-	-	3	-	-	-	3	-	-	-	-	-	3
Community Development	599	-	1	11	-	-	611	-	-	-	-	-	611
Community Safety-CCTV	-	-	16	-	-	-	16	-	-	-	-	-	16
Community Safety-General	-	-	24	-	-	-	24	-	-	-	-	-	24
Grants & Contributions	-	-	259	-	-	-	259	-	-	-	-	-	259
Healthy Behaviours Partnership	149	-	-	-	-	-	149	(158)	-	-	(158)	-	(8)
Pride in your Place Grants	-	-	50	-	-	-	50	-	-	-	-	(50)	-
Locality Awards	-	-	340	-	-	-	340	-	-	-	-	(340)	-
Mid Suffolk Leisure Maintenance	-	-	-	-	-	-	-	(68)	-	-	(68)	-	(68)
Policy & Strategy H & W	-	-	26	-	-	-	26	-	-	-	-	-	26
Progress Power	-	-	-	-	-	-	-	-	(15)	-	(15)	-	(15)
Women's Cycle Tour	-	-	10	-	-	-	10	-	-	-	-	-	10
Total	3,528	-	1,957	46	-	-	5,531	(346)	(1,637)	-	(1,983)	(895)	2,653

General Fund Revenue Budget – Property, Development & Regeneration

Property, Development & Regeneration	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
Regeneration & Capital Projects	284	-	633	1	-	-	917	(100)	-	(438)	(538)	(171)	209
Regeneration	224	-	50	1	-	-	274	-	-	-	-	(110)	164
Stowmarket Innovation Gateway	60	-	583	-	-	-	643	(100)	-	(438)	(538)	(60)	45
Strategic Property	155	273	194	-	-	-	622	-	(1)	(235)	(236)	(4)	383
Asset Management	-	2	-	-	-	-	2	-	(1)	-	(1)	-	2
Asset Utilisation	155	50	42	-	-	-	247	-	-	(5)	(5)	-	242
Pure Gym & Adjacent Building	-	50	-	-	-	-	50	-	-	(102)	(102)	-	(52)
Stowmarket CAP	-	13	36	-	-	-	50	-	-	-	-	(4)	45
Chilton Depot	-	48	-	-	-	-	48	-	-	-	-	-	48
Creeping Rd Depot	-	37	6	-	-	-	43	-	-	-	-	-	43
Endeavour House - HQ	-	15	109	-	-	-	124	-	-	-	-	-	124
Horsepond Place, Needham Market	-	-	-	-	-	-	-	-	-	(80)	(80)	-	(80)
Mid Suffolk Leisure Maintenance	-	10	-	-	-	-	10	-	-	-	-	-	10
Needham Lake Visitor Centre	-	-	-	-	-	-	-	-	-	(26)	(26)	-	(26)
Opportunities Building Chilton Field	-	-	-	-	-	-	-	-	-	(21)	(21)	-	(21)
Stowmarket Football Ground	-	-	-	-	-	-	-	-	-	(1)	(1)	-	(1)
Wenham Depot	-	13	1	-	-	-	14	-	-	-	-	-	14
Wenham Depot TDP	-	3	-	-	-	-	3	-	-	-	-	-	3
Wingfield Barns	-	31	-	-	-	-	31	-	-	-	-	-	31
The Council's Companies	87	-	15	-	-	-	101	(133)	-	-	(133)	-	(32)
BMS Invest	87	-	15	-	-	-	101	(133)	-	-	(133)	-	(32)
Total	526	273	841	1	-	-	1,641	(233)	(1)	(673)	(906)	(175)	560

General Fund Revenue Budget – Senior Leadership Team

Senior Leadership Team	Expenditure 2026/27							Income 2026/27				Reserves 2026/27	Net Expenditure (£'000)
	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	
BMS Invest	95	-	-	-	-	-	95	-	-	-	-	-	95
Corporate Management	74	-	-	-	-	-	74	-	-	-	-	-	74
Senior Leadership Team	611	-	528	2	-	-	1,141	-	-	-	-	(500)	641
Total	780	-	528	2	-	-	1,310	-	-	-	-	(500)	810

Housing Revenue Account (HRA) Budget 2026/27

Housing Revenue Account	2025/26 Budget (£'000)	2026/27 Budget (£'000)	Budget Movement (£'000)
Rent Receivable	(20,229)	(21,416)	(1,187)
Service Charges	(1,094)	(1,056)	38
Other Income	(17)	(1)	16
Income	(21,340)	(22,473)	(1,133)
Employment Costs	5,228	5,111	(117)
Cleaning	52	73	21
Compensation payments to Tenants	51	37	(14)
Corporate & Democratic Core	218	182	(36)
Contracted Services	784	690	(94)
Energy Costs	457	427	(30)
General Fund Recharge to HRA	1,399	1,435	36
HRA Recharge to General Fund	(5)	-	5
IT Costs	311	410	99
Other Supplies & Services	36	180	144
Rents, Rates & Premises Insurance	157	451	294
Repair & Maintenance of Buildings	4,401	3,308	(1,093)
Services	463	856	393
Tools, Equipment, Furniture & Materials	390	449	59
Transport Costs	341	325	(16)
Bad Debts	106	109	3
Expenditure	14,389	14,043	(346)
Depreciation	4,200	4,329	129
Interest Receivable	(143)	(139)	4
Interest Payable	5,002	5,144	142
Deficit for Year	2,108	904	(1,204)

General Fund Capital Programme 2025/26 to 2030/31

Capital Budget	2025/26 Forecast (£'000)	2026/27 Budget (£'000)	2027/28 Forecast (£'000)	2028/29 Forecast (£'000)	2029/30 Forecast (£'000)	2030/31 Forecast (£'000)	Total (£'000)
General Fund Housing							
Mandatory Disabled Facilities Grant	861	698	698	698	698	698	4,351
Renovation/Home Repair Grants	29	100	100	100	100	100	529
Empty Homes Grant	-	100	100	100	-	-	300
Temporary Accommodation	1,000	4,000	-	-	-	-	5,000
Zero Bill Home Grants	-	300	-	-	-	-	300
Cosy Homes	320	1,300	-	-	-	-	1,620
Total General Fund Housing	2,210	6,498	898	898	798	798	12,100
Operations							
Replacement Refuse Freighters - Joint Scheme	834	210	210	210	210	210	1,884
Simpler Recycling - Twin Stream Recycling Collection	1,095	-	-	-	-	-	1,095
Simpler Recycling - Food Waste Collections	1,654	-	-	-	-	-	1,654
Bins	265	160	160	160	160	160	1,065
Total Operations	3,848	370	370	370	370	370	5,698
Climate Change							
ECO Hub Advice Centre	150	-	-	-	-	-	150
Community Energy Support Grants	-	500	-	-	-	-	500
Local Cycling & Walking Infrastructure Plan (LCWIP)	250	-	-	-	-	-	250
Biodiversity Land, Thorndon (Kerrison)	530	-	-	-	-	-	530
Better Recovery Fund	294	145	125	-	-	-	564
Biodiversity Plan (Cabinet agreed 11 Nov 2025)	85	-	-	-	-	-	85
Total Climate Change	1,309	645	125	-	-	-	2,079

General Fund Capital Programme 2025/26 to 2030/31

Capital Budget	2025/26 Forecast (£'000)	2026/27 Budget (£'000)	2027/28 Forecast (£'000)	2028/29 Forecast (£'000)	2029/30 Forecast (£'000)	2030/31 Forecast (£'000)	Total (£'000)
Public Realm							
Street care - Vehicles and Plant Renewals	70	90	90	90	90	90	520
Car Parks - Planned Maintenance	60	262	40	40	40	40	482
Parking Strategy Implementation	20	129	-	-	-	-	149
Needham Lake Footpath - Planned Maintenance	70	15	15	15	15	15	145
Public Realm Enhancements - REACT service	175	-	-	-	-	-	175
Play equipment	78	50	50	50	50	50	328
Total Public Realm	473	546	195	195	195	195	1,799
Place							
Community Development Grants	190	190	190	190	190	190	1,140
Local Food Production Support	-	100	-	-	-	-	100
Food Museum, Stowmarket	1,000	-	533	-	-	-	1,533
Mid Suffolk Sport Infrastructure Fund	250	750	-	-	-	-	1,500
Shared Prosperity Fund (SPF)	70	-	-	-	-	-	70
Rural England Prosperity Funding (REPF)	246	-	-	-	-	-	246
CIL Funded Infrastructure Grants	1,084	3,348	2,000	2,000	2,000	2,000	12,432
S106 Open Spaces Expenditure	2,534	-	-	-	-	-	2,534
S106 Suffolk County Contributions	264	-	-	-	-	-	264
S106 Affordable Housing Expenditure	406	-	-	-	-	-	406
Regeneration outside Stowmarket	300	300	-	-	-	-	600
Stowmarket Initiative - Appearance of Buildings	400	-	-	-	-	-	400
Stowmarket Initiative - Wayfinding Project	225	-	-	-	-	-	225
Total Place	6,969	4,688	2,723	2,190	2,190	2,190	20,950
Leisure Contracts							

General Fund Capital Programme 2025/26 to 2030/31

Capital Budget	2025/26 Forecast (£'000)	2026/27 Budget (£'000)	2027/28 Forecast (£'000)	2028/29 Forecast (£'000)	2029/30 Forecast (£'000)	2030/31 Forecast (£'000)	Total (£'000)
Stowmarket Leisure Centre - Repairs & Renewals	215	590	100	100	-	-	1,005
Stowmarket Leisure Centre - Pool Covers	-	152	-	-	-	-	152
Stradbroke Pool - Repairs & Renewals	282	525	-	-	-	-	807
Total Leisure Contracts	497	1,267	100	100	-	-	1,964
Property, Development and Regeneration							
Stowmarket Innovation Gateway (SIG)	14,638	1,721	-	-	-	-	16,359
Strategic Investment Fund (SIF)	198	200	-	-	-	-	398
Stowmarket Health, Education & Leisure Facility (SHELF) Phase 1	1,125	346	74	-	-	-	1,545
SHELF Phase 2	1,210	3,978	54	-	-	-	5,242
Creeting Road, Depot Maintenance	700	-	-	-	-	-	700
Corporate Buildings-Planned Maintenance	273	30	30	30	30	30	423
Business Hub Cross Street, Eye	19	-	-	-	-	-	19
Wingfield Barns	40	20	20	20	20	20	140
Stowmarket Town Centre Gateway Fund	328	1,172	-	-	-	-	1,500
Investment in HRA Stock	1,500	1,500	-	-	-	-	3,000
Total Property, Development and Regeneration	20,031	8,967	178	50	50	50	29,326
Corporate Resources							
ICT-Hardware/Software Refresh	50	50	50	50	50	50	300
Total Corporate Resources	50	50	50	50	50	50	300
Total Capital Budget	35,387	23,031	4,639	3,853	3,653	3,653	74,216

Housing Revenue Account Capital Programme 2025/26 to 2028/29

Description	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	Total (£'000)
Planned Maintenance					
Roofing	3,096	1,753	1,792	1,822	8,463
Window and Door Replacement	686	813	829	846	3,174
Central Heating	758	1,344	1,043	1,064	4,209
Bathrooms	538	363	268	274	1,443
Garages, Forecourts & Stores	8	1,003	1,023	1,044	3,078
Insulation	12	303	309	316	940
Water Mains	-	65	66	68	199
Kitchens	1,161	862	879	896	3,798
Major Voids	-	200	204	208	612
Electrical Works	-	150	153	156	459
Fire Doors	7	333	332	354	1,026
Fire Detection (FRA)	291	367	296	104	1,058
Emergency Lighting	38	38	15	16	107
Warden Call	39	10	10	10	69
Fire Compartmentation Works	-	258	255	260	773
Mechanical BMS SHUS's	-	30	-	-	30
LOLER Lift and roller shutters upgrades	-	25	-	-	25
Mechanical Heating upgrades SHUS's	-	100	-	-	100
Electrical upgrades SHU's	-	60	61	62	183
Water Hygiene upgrades	-	20	20	21	61
Misting system purchase/installations	-	10	10	10	30
Weston Court fire escape path	-	130	-	-	130
Planned Maintenance	6,634	8,237	7,565	7,531	29,967
Other Responsive Maintenance Work					
Rewiring	406	826	530	541	2,303

Housing Revenue Account Capital Programme 2025/26 to 2028/29

Description	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	Total (£'000)
Roads and Paths	21	155	158	161	495
Dampness & Condensation	46	117	119	122	404
Sheltered Units - Compartmentation	1,244	1,511	1,836	31	4,622
Major Improvements	-	109	111	113	333
Structural Works	51	60	61	63	235
Sewage Treatment Works	-	115	117	120	352
Unadopted Drains & Sewers	248	-	-	-	248
Asbestos Improvements	98	163	166	170	597
Other Responsive Maintenance Work	2,114	3,056	3,098	1,321	9,589
Decarbonisation Match Fund					
Decarbonisation Match Fund	2,383	2,895	884	-	6,162
Social Housing Decarbonisation Match Fund	2,383	2,895	884	-	6,162
Other Work					
Environmental	218	212	216	221	867
ICT Projects	550	310	136	138	1,134
Council House Adaptions	538	563	574	586	2,261
Other Work	1,306	1,085	926	945	4,262
New Build					
Paddock House	2,469	4,094	-	-	6,563
Cedars Park C and D, Stowmarket	75	-	-	-	75
Lorraine Way, Bramford	1,407	-	-	-	1,407
New Build	3,951	4,094	-	-	8,045
Total	16,388	19,367	12,473	9,797	58,025

General Fund Reserves

Reserve	Opening Balance 1 April 2025 (£'000)	Movement Reserves 2025/26 (£'000)	Forecast Closing Balance 31 March 2026 (£'000)	Movement 2026/27 (£'000)	Budget Balance as at 31 March 2027 (£'000)	Movement 2027/28 (£'000)	Budget Balance as at 31 March 2028 (£'000)	Movement 2028/29 (£'000)	Budget Balance as at 31 March 2029 (£'000)	Movement 2029/30 (£'000)	Budget Balance as at 31 March 2030 (£'000)	Movement 2030/31 (£'000)	Budget Balance as at 31 March 2031 (£'000)
FINANCIAL RESILIENCE & RISK RESERVES													
Business Rates & Council Tax	5,202	(5,202)	-	-	-	-	-	-	-	-	-	-	-
COVID 19	67	(67)	-	-	-	-	-	-	-	-	-	-	-
Pooled Investments (Loss in Value) Reserve	-	835	835	-	835	-	835	-	835	-	835	-	835
Stowmarket Innovation Gateway Risk Reserve	-	-	-	1,000	1,000	-	1,000	-	1,000	-	1,000	-	1,000
Financial Resilience Reserve	2,540	5,269	7,809	1,362	9,171	1,374	10,545	2,575	13,119	(1,041)	12,078	(2,277)	9,801
	7,809	835	8,644	2,362	11,006	1,374	12,380	2,575	14,954	(1,041)	13,913	(2,277)	11,636
OPERATIONAL/SERVICE DELIVERY RESERVES													
Business Rates Retention Pilot (BRRP)	705	(70)	635	(8)	627	-	627	-	627	-	627	-	627
Carry Forwards	107	-	107	(107)	-	-	-	-	-	-	-	-	-
Climate Change and Biodiversity	718	-	718	(45)	673	(45)	628	(45)	582	(45)	537	(45)	492
Community Housing Fund	106	(27)	79	(1)	78	(1)	77	(1)	76	(1)	75	(1)	74
Commuted Maintenance Payments	304	(176)	128	(50)	78	(50)	28	(28)	-	-	-	-	-
Elections Equipment	24	-	24	-	24	-	24	-	24	-	24	-	24
Elections Fund	60	45	105	45	150	47	197	48	245	50	294	(245)	50
Government Grants	320	-	320	-	320	-	320	-	320	-	320	-	320
Homelessness	203	-	203	-	203	-	203	-	203	-	203	-	203
Neighbourhood Planning Grants	86	-	86	10	96	(15)	81	(33)	49	-	49	-	49
Planning (Legal)	1,045	(179)	866	(107)	759	(107)	652	(107)	545	(107)	438	(107)	331
Planning Enforcement	45	-	45	-	45	-	45	-	45	-	45	-	45
Repair & Renewals	293	-	293	-	293	-	293	-	293	-	293	-	293
Rough Sleepers	26	-	26	-	26	-	26	-	26	-	26	-	26
Strategic Planning	425	-	425	(10)	415	(10)	405	(10)	395	(10)	385	(10)	375
Temporary Accommodation	-	-	-	8	8	8	16	8	24	8	32	8	40
Wellbeing	4	-	4	-	4	-	4	-	4	-	4	-	4
Welfare Benefits Reform	7	-	7	-	7	-	7	-	7	-	7	-	7
	4,478	(407)	4,071	(265)	3,806	(174)	3,632	(168)	3,464	(106)	3,359	(400)	2,959
INVESTING IN THE DISTRICT													
Insulation Project Reserve (Cosy Homes)	1,920	(320)	1,600	(1,300)	300	(300)	-	-	-	-	-	-	-
Food Museum Reserve	-	533	533	-	533	(533)	-	-	-	-	-	-	-
Mid Suffolk Plan Implementation Reserve	21,484	(3,523)	17,961	(11,737)	6,224	2,686	8,910	4,635	13,545	3,786	17,330	3,836	21,167
Stowmarket Innovation Gateway Reserve	7,894	(7,525)	369	(369)	-	-	-	-	-	-	-	-	-
Stowmarket Town Centre Gateway Reserve	-	1,172	1,172	(1,172)	-	-	-	-	-	-	-	-	-
Strategic Priorities	7,068	(977)	6,091	(520)	5,571	(520)	5,051	(520)	4,531	(520)	4,011	(520)	3,491
	38,366	(10,640)	27,726	(15,098)	12,628	1,333	13,961	4,115	18,076	3,266	21,341	3,316	24,658
Total Earmarked Reserve Balance	50,653	(10,212)	40,441	(13,001)	27,440	2,533	29,973	6,522	36,495	2,119	38,614	640	39,253

Housing Revenue Account (HRA) Reserves

Reserves	Balance at 31 March 2025 (£'000)	Forecast Balance at 31 March 2026 (£'000)	2026/27 Budget (£'000)	Budget 31 March 2027 (£'000)
Working Balance	(1,000)	(1,000)		(1,000)
Strategic Reserves	(5,202)	(3,560)	906	(2,654)
Total Reserves	(6,202)	(4,560)	906	(3,654)