



Mid Suffolk District Council

Budget Book 2024/25

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General Fund Revenue Budget Summary

Budget Areas		Budget 2023/24 £'000)	Budget 2025/26 (£'000)	Difference 24/25 to 25/26
Service Expenditure	Employees	13,128	13,698	570
	Premises Expenses	1,255	1,337	82
	Supplies & Services	5,181	6,717	1,536
	Transport Expenses	409	505	96
	Contracts	4,573	4,827	254
Grants & Income	Grants and Contributions	(1,715)	(1,832)	(117)
	Sales, Fees & Charges	(5,407)	(4,827)	580
	Rental & Other Income (incl. PV panels)	(1,698)	(1,852)	(154)
Housing Benefits	HB Transfer Payments	9,239	9,239	-
	HB Grants and Contributions	(9,366)	(9,366)	-
Reserves	Transfers to / (from) Reserves	(1,499)	(2,325)	(826)
Net expenditure on services as above		14,100	16,121	2,021
Recharges	Charge to HRA/Capital	(1,761)	(1,792)	(31)
Capital Financing Costs	Interest Payable - CIFCO (PWL B Only)	416	396	(20)
	Interest Payable - Short-Term Borrowings	1,090	2,645	1,555
	Less Item 8 Debit Recharge to HRA	-	(1,693)	(1,693)
	Minimum Revenue Provision (MRP)	1,475	1,324	(151)
Investment Income	Interest Receivable - Pooled Funds	(566)	(566)	-
	Interest Receivable - Short-Term Investments	(128)	(33)	95
	Interest Receivable - (CIFCO)	(2,187)	(2,172)	15
Dividends	Dividend from Gateway 14 Ltd	-	(20,000)	(20,000)
	Transfer of Gateway 14 Dividend into reserves	-	20,000	20,000
Total Net Cost of Services		12,439	14,230	1,791

General Fund Revenue Budget Summary

Budget Areas		Budget 2023/24 £'000)	Budget 2024/25 (£'000)	Difference 23/24 to 24/25
Government Grants	New Homes Bonus	(1,427)	(1,683)	(256)
	Revenue Support Grant (RSG)	(132)	(121)	11
	Services Grant	(92)	(14)	78
	Rural Services Delivery Grant	(508)	(588)	(80)
	Funding Guarantee Grant	(450)	(346)	104
Business Rates	Baseline Business Rates	(2,316)	(2,935)	(619)
	Business Rates Pool share of Growth Benefit	-	(600)	(600)
	S31 Business Rates Grant	(3,416)	(3,841)	(425)
	Removal of Top Slicing	(678)	(700)	(22)
	Business Rates - Renewable Energy	(767)	(647)	120
	Income from Freeport	-	(240)	(240)
	Business Rates Prior Year Deficit / (Surplus)	790	(396)	(1,186)
Council Tax	Collection Fund Surplus/Deficit	(177)	-	177
	Council Tax	(6,846)	(7,320)	(474)
Total Funding		(16,019)	(19,431)	(3,412)
Net Balance (To) / From Reserves		(3,580)	(5,201)	(1,621)

General Fund Revenue Budget Services and Activities Summary

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Directorate and Service Area	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Climate & Nature Recovery	120	-	473	0	-	-	593	-	-	-	-	(456)	137
Climate & Nature Recovery	120	-	473	0	-	-	593	-	-	-	-	(456)	137
Corporate Services	2,245	-	1,199	12	488	-	3,945	(123)	-	(16)	(139)	(98)	3,708
Communications & Engagement	225	-	31	1	-	-	256	-	-	-	-	-	256
Customer Operations	845	-	11	1	-	-	857	-	-	-	-	(98)	759
Governance and Civic Office	92	-	478	10	-	-	580	-	-	-	-	-	580
ICT & Programme Management	336	-	276	0	488	-	1,100	-	-	-	-	-	1,100
Internal Audit	75	-	32	0	-	-	107	-	-	-	-	-	107
Shared Legal Services	292	-	267	-	-	-	558	(123)	-	(16)	(139)	-	419
Strategic Policy, Performance, Insight & Risk	381	-	106	0	-	-	487	-	-	-	-	-	487
Electoral Services and Land Charges	249	-	93	-	-	-	342	-	(159)	(25)	(184)	40	198
Electoral Services and Land Charges	249	-	93	-	-	-	342	-	(159)	(25)	(184)	40	198
Finance & Procurement	326	117	384	49	1,129	9,239	11,244	(9,492)	-	(145)	(9,637)	(94)	1,513
Finance	157	117	380	49	1,129	9,239	11,071	(9,492)	-	(145)	(9,637)	(89)	1,345
Procurement	169	-	3	-	-	-	172	-	-	-	-	(5)	168
Housing	1,571	188	630	29	-	-	2,419	(628)	(6)	(520)	(1,153)	(436)	829
Building Services	-	39	149	-	-	-	187	-	-	(301)	(301)	-	(114)
Housing Solutions	1,571	149	481	29	-	-	2,231	(628)	(6)	(219)	(852)	(436)	943
HR & Organisational Development	626	-	170	2	-	-	798	-	-	-	-	-	798
HR, Organisational Development	626	-	170	2	-	-	798	-	-	-	-	-	798
Operations	3,586	280	1,629	360	3,210	-	9,064	(29)	(3,529)	(847)	(4,405)	(322)	4,337
Building Control	639	0	15	28	-	-	682	-	(422)	-	(422)	-	260
Health & Safety, Emergency Planning and Business Continuity	134	-	34	1	-	-	170	-	-	-	-	(18)	152
Public Protection	831	0	164	14	-	-	1,010	-	(213)	-	(213)	-	797
Public Realm & Car Parking	1,600	261	433	245	-	-	2,539	(29)	(798)	(2)	(830)	(114)	1,596
Recycling, Waste & Fleet	381	19	982	71	3,210	-	4,664	-	(2,096)	(845)	(2,941)	(190)	1,533
Place	3,629	-	1,921	49	-	-	5,599	(163)	(1,112)	-	(1,275)	(979)	3,346
Economy and Business	296	-	40	2	-	-	338	(21)	-	-	(21)	(21)	296
Planning (incl. Dev, Heritage & Enforcement)	2,111	-	476	36	-	-	2,624	-	(957)	-	(957)	(128)	1,539
Strategic Planning and CIL	591	-	259	1	-	-	851	(100)	(155)	-	(255)	(6)	591
Sustainable Communities	631	-	1,146	10	-	-	1,787	(42)	-	-	(42)	(824)	921
Property, Development & Regeneration	508	753	199	1	-	-	1,461	(677)	(50)	(235)	(963)	(66)	432
Regeneration & Capital Projects	131	-	-	1	-	-	132	-	-	-	-	-	132

General Fund Revenue Budget Services and Activities Summary

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Directorate and Service Area	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Strategic Property	171	753	184	-	-	-	1,108	(545)	(50)	(235)	(830)	(66)	212
The Council's Companies	206	-	15	-	-	-	221	(133)	-	-	(133)	-	88
Senior Leadership Team	838	-	17	2	-	-	857	-	-	(34)	(34)	-	823
Senior Leadership Team	838	-	17	2	-	-	857	-	-	(34)	(34)	-	823
Total	13,698	1,337	6,716	504	4,827	9,239	36,322	(11,112)	(4,856)	(1,822)	(17,790)	(2,411)	16,121

General Fund Revenue Budget – Climate & Nature Recovery

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Climate & Nature Recovery	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Climate Change and sustainability	120	-	17	0	-	-	137	-	-	-	-	-	137
MSM Sustainable Travel	-	-	46	-	-	-	46	-	-	-	-	(46)	0
Sustainable Travel	-	-	410	-	-	-	410	-	-	-	-	(410)	0
Total	120	-	473	0	-	-	593	-	-	-	-	(456)	137

General Fund Revenue Budget – Corporate Services

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Corporate Services	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Communications & Engagement	225	-	31	1	-	-	256	-	-	-	-	-	256
Communications	225	-	31	1	-	-	256	-	-	-	-	-	256
Customer Operations	845	-	11	1	-	-	857	-	-	-	-	(98)	759
Customer Operations	845	-	11	1	-	-	857	-	-	-	-	(98)	759
Governance and Civic Office	92	-	478	10	-	-	580	-	-	-	-	-	580
Central Postal Service	18	-	68	-	-	-	86	-	-	-	-	-	86
Central Printing	-	-	8	-	-	-	8	-	-	-	-	-	8
Cost of Democracy	(158)	-	379	10	-	-	231	-	-	-	-	-	231
Governance	232	-	23	0	-	-	254	-	-	-	-	-	254
ICT & Programme Management	336	-	276	0	488	-	1,100	-	-	-	-	-	1,100
ICT	336	-	265	0	488	-	1,088	-	-	-	-	-	1,088
Information Management	-	-	11	-	-	-	11	-	-	-	-	-	11
Internal Audit	75	-	32	0	-	-	107	-	-	-	-	-	107
Internal Audit	75	-	32	0	-	-	107	-	-	-	-	-	107
Shared Legal Services	292	-	267	-	-	-	558	(123)	-	(16)	(139)	-	419
Legal & Info Gov Services	292	-	267	-	-	-	558	(123)	-	(16)	(139)	-	419
Strategic Policy, Performance, Insight & Risk	381	-	106	0	-	-	487	-	-	-	-	-	487
Strategic Policy, Performance, Insight & Risk	381	-	106	0	-	-	487	-	-	-	-	-	487
Total	2,245	-	1,199	12	488	-	3,945	(123)	-	(16)	(139)	(98)	3,708

General Fund Revenue Budget – Electoral Services and Land Charges

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Electoral Services and Land Charges	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Elections	-	-	25	-	-	-	25	-	-	(25)	(25)	40	40
Electoral Registration	124	-	49	-	-	-	173	-	(9)	-	(9)	-	163
Land Charges	125	-	19	-	-	-	144	-	(150)	-	(150)	-	(6)
Total	249	-	93	-	-	-	342	-	(159)	(25)	(184)	40	198

General Fund Revenue Budget – Finance & Procurement

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Finance & Procurement	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Finance	157	117	380	49	1,129	9,239	11,071	(9,492)	-	(145)	(9,637)	(89)	1,345
Bank Charges	-	-	108	-	-	-	108	-	-	-	-	-	108
Council Tax Collection	-	-	-	-	-	-	-	-	-	(136)	(136)	-	(136)
Early Retirement-Pension Direct Charges	78	-	-	-	-	-	78	-	-	-	-	-	78
External Audit	-	-	146	-	-	-	146	-	-	-	-	-	146
Financial Resources	658	-	52	1	-	-	711	-	-	-	-	(89)	622
Insurance	124	117	15	48	-	-	303	-	-	-	-	-	303
NNDR Collection	-	-	-	-	-	-	-	(126)	-	(9)	(135)	-	(135)
Pay Inflation and Increment Costs	(702)	-	-	-	-	-	(702)	-	-	-	-	-	(702)
Rent Allowances	-	-	-	-	-	4,431	4,431	(4,464)	-	-	(4,464)	-	(32)
Rent Rebates to HRA Dwellings	-	-	-	-	-	4,808	4,808	(4,902)	-	-	(4,902)	-	(94)
Shared Revenues Partnership (SRP)	-	-	8	-	1,129	-	1,138	-	-	-	-	-	1,138
Treasury Management	-	-	51	-	-	-	51	-	-	-	-	-	51
Procurement	169	-	3	-	-	-	172	-	-	-	-	(5)	168
Central Stationery & Equipment	-	-	3	-	-	-	3	-	-	-	-	-	3
Procurement	169	-	-	-	-	-	169	-	-	-	-	(5)	164
Total	326	117	384	49	1,129	9,239	11,244	(9,492)	-	(145)	(9,637)	(94)	1,513

General Fund Revenue Budget – Housing

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Housing	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Building Services	-	39	149	-	-	-	187	-	-	(301)	(301)	-	(114)
PV Panels	-	39	149	-	-	-	187	-	-	(301)	(301)	-	(114)
Housing Solutions	1,571	149	481	29	-	-	2,231	(628)	(6)	(219)	(852)	(436)	943
Afghan Resettlement Programme	-	-	15	-	-	-	15	(15)	-	-	(15)	-	-
CB Lettings	91	-	-	1	-	-	92	(5)	-	-	(5)	-	87
Community Housing Fund	24	-	4	1	-	-	28	-	-	-	-	(28)	0
Domestic Abuse Funding	24	-	0	0	-	-	25	(35)	-	-	(35)	-	(10)
Guaranteed Rent Scheme	56	50	14	1	-	-	121	-	-	(50)	(50)	(35)	37
HMO Licence	-	-	-	-	-	-	-	-	(1)	-	(1)	-	(1)
Homeless Prevention Fund	478	-	11	7	-	-	496	(210)	-	(11)	(222)	(52)	223
Homelessness Private Sector	-	13	64	2	-	-	78	(104)	(2)	-	(106)	-	(27)
Homes for Ukraine	20	-	-	-	-	-	20	-	-	(20)	(20)	-	(0)
Housing Standards	175	-	5	4	-	-	184	(18)	-	-	(18)	-	166
Independent Living Service	-	1	20	-	-	-	21	(21)	-	-	(21)	-	(1)
MSM Housing Solutions	238	-	294	-	-	-	532	-	-	-	-	(313)	219
Other Temporary Accommodation	150	18	27	3	-	-	198	-	-	-	-	(86)	112
Rent Deposit Scheme	24	20	1	1	-	-	46	(45)	-	(5)	(50)	-	(4)
Rough Sleepers Intervention Yr3	178	-	5	9	-	-	192	(166)	-	-	(166)	-	26
Strategic Housing	112	-	15	1	-	-	128	(9)	(4)	1	(12)	-	116
The Foyer	-	48	8	-	-	-	55	-	-	(133)	(133)	78	(0)
Total	1,571	188	630	29	-	-	2,419	(628)	(6)	(520)	(1,153)	(436)	829

General Fund Revenue Budget – HR & Organisational Development

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
HR & Organisational Development	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
HR	501	-	170	2	-	-	673	-	-	-	-	-	673
Organisational Development	125	-	-	-	-	-	125	-	-	-	-	-	125
Total	626	-	170	2	-	-	798	-	-	-	-	-	798

General Fund Revenue Budget – Operations

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Operations	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Building Control	639	0	15	28	-	-	682	-	(422)	-	(422)	-	260
Building Control Commercial Income	-	-	3	-	-	-	3	-	(7)	-	(7)	-	(4)
Building Regs Chargeable Services	441	-	10	19	-	-	470	-	(373)	-	(373)	-	97
Building Regs Non-Chargeable Services	96	-	-	4	-	-	100	-	-	-	-	-	100
Building Regs Other Activities	64	-	0	3	-	-	67	-	-	-	-	-	67
Street Naming & Numbering	38	-	2	2	-	-	42	-	(42)	-	(42)	-	(0)
Health & Safety, Emergency Planning and Business Continuity	134	-	34	1	-	-	170	-	-	-	-	(18)	152
Business Continuity / Emergency Planning	18	-	-	-	-	-	18	-	-	-	-	(18)	(0)
Health & Safety	117	-	34	1	-	-	152	-	-	-	-	-	152
Public Protection	831	0	164	14	-	-	1,010	-	(213)	-	(213)	-	797
Civil Protection & Emergency Planning	-	-	29	-	-	-	29	-	-	-	-	-	29
Environmental Protection	334	-	99	6	-	-	439	-	(17)	-	(17)	-	422
Food & Safety (General)	372	0	11	8	-	-	390	-	(29)	-	(29)	-	362
Licensing	125	-	26	0	-	-	151	-	(167)	-	(167)	-	(16)
Public Realm & Car Parking	1,600	261	433	245	-	-	2,539	(29)	(798)	(2)	(830)	(114)	1,596
Biodiversity Task Force	56	50	-	3	-	-	109	-	-	-	-	-	109
Car Parks	91	167	86	0	-	-	345	-	(603)	-	(603)	-	(258)
Civil Parking Enforcement	-	-	97	-	-	-	97	-	(40)	-	(40)	-	58
Electric Vehicle (EV) Charge Points	-	21	9	-	-	-	30	-	(29)	-	(29)	-	1
Footpaths	-	-	-	-	-	-	-	-	-	-	-	-	-
Open Spaces	1,077	11	116	156	-	-	1,361	(10)	(72)	(2)	(84)	(114)	1,164
Public Conveniences	-	11	-	-	-	-	11	-	-	-	-	-	11
Service Improvements - Environment & Projects	39	-	-	-	-	-	39	-	-	-	-	-	39
Street & Major Road Cleansing	337	-	125	85	-	-	547	(20)	(55)	-	(74)	-	473
Stowmarket Street Cleansing (REACT)	-	-	-	-	-	-	-	-	-	-	-	-	-
Recycling, Waste & Fleet	381	19	982	71	3,210	-	4,664	-	(2,096)	(845)	(2,941)	(190)	1,533
Bring Sites	19	-	104	0	-	-	123	-	-	(141)	(141)	(10)	(28)
Domestic Waste	238	-	344	1	2,461	-	3,044	-	(249)	(437)	(686)	(119)	2,239
Garden Waste	95	-	251	0	649	-	995	-	(1,253)	(266)	(1,520)	(48)	(572)
Joint Waste Contract	-	18	44	70	-	-	132	-	-	-	-	-	132
Recycling Centre	-	1	2	-	-	-	3	-	-	(0)	(0)	-	2
Trade Waste	29	-	238	0	101	-	368	-	(594)	-	(594)	(14)	(240)
Total	3,586	280	1,629	360	3,210	-	9,064	(29)	(3,529)	(847)	(4,405)	(322)	4,337

General Fund Revenue Budget – Place

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Place	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Economy and Business	296	-	40	2	-	-	338	(21)	-	-	(21)	(21)	296
Economy & Business	237	-	21	2	-	-	260	-	-	-	-	(21)	239
Shared Prosperity Fund	21	-	-	-	-	-	21	(21)	-	-	(21)	-	0
Town Centres	38	-	-	0	-	-	38	-	-	-	-	-	38
Visitor Economy	-	-	19	-	-	-	19	-	-	-	-	-	19
Planning (incl. Dev, Heritage & Enforcement)	2,111	-	476	36	-	-	2,624	-	(957)	-	(957)	(128)	1,539
Business Improvement (Communities & Growth)	41	-	-	-	-	-	41	-	-	-	-	-	41
Development Management	1,556	-	224	25	-	-	1,804	-	(887)	-	(887)	(21)	896
Development Management - Appeals	-	-	248	-	-	-	248	-	-	-	-	(107)	141
Heritage	194	-	-	6	-	-	200	-	(14)	-	(14)	-	185
Planning Enforcement	320	-	0	6	-	-	326	-	-	-	-	-	326
Planning Performance Agreement	-	-	5	-	-	-	5	-	(10)	-	(10)	-	(5)
Pre Application Charging	-	-	-	-	-	-	-	-	(45)	-	(45)	-	(45)
Strategic Planning and CIL	591	-	259	1	-	-	851	(100)	(155)	-	(255)	(6)	591
Community Infrastructure Levy (CIL)	180	-	-	1	-	-	181	-	(155)	-	(155)	-	26
Development Policy & Local Plans	382	-	135	1	-	-	519	-	-	-	-	(10)	509
Neighbourhood Plan Designations	29	-	69	0	-	-	98	(100)	-	-	(100)	4	2
Strategic Planning General	-	-	54	-	-	-	54	-	-	-	-	-	54
Sustainable Communities	631	-	1,146	10	-	-	1,787	(42)	-	-	(42)	(824)	921
Community Achievement Awards	-	-	2	-	-	-	2	-	-	-	-	-	2
Community Development	589	-	1	10	-	-	600	-	-	-	-	(28)	572
Community Safety-CCTV	-	-	10	-	-	-	10	-	-	-	-	-	10
Community Safety-General	-	-	24	-	-	-	24	-	-	-	-	-	24
Grants & Contributions	-	-	509	-	-	-	509	-	-	-	-	(250)	259
MSM Knowledge Transfer Partner	-	-	50	-	-	-	50	-	-	-	-	(50)	0
MSM Project Support	-	-	103	-	-	-	103	-	-	-	-	(103)	-
MSM Town Centre Visions	-	-	117	-	-	-	117	-	-	-	-	(117)	-
Healthy Behaviours Capacity Support	42	-	-	-	-	-	42	(42)	-	-	(42)	-	0
Community Wellbeing	-	-	276	-	-	-	276	-	-	-	-	(276)	(0)
Business Performance	-	-	12	-	-	-	12	-	-	-	-	-	12
Policy & Strategy H & W	-	-	26	-	-	-	26	-	-	-	-	-	26
Women's Cycle Tour	-	-	15	-	-	-	15	-	-	-	-	-	15
Total	3,629	-	1,921	49	-	-	5,599	(163)	(1,112)	-	(1,275)	(979)	3,346

General Fund Revenue Budget – Property, Development & Regeneration

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Property, Development & Regeneration	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Regeneration & Capital Projects	131	-	-	1	-	-	132	-	-	-	-	-	132
Regeneration	131	-	-	1	-	-	132	-	-	-	-	-	132
Strategic Property	171	753	184	-	-	-	1,108	(545)	(50)	(235)	(830)	(66)	212
Asset Management	11	2	-	-	-	-	13	-	(0)	-	(0)	-	13
Asset Utilisation	160	50	42	-	-	-	252	-	-	(5)	(5)	(66)	181
Pure Gym & Adjacent Building	-	50	-	-	-	-	50	-	(50)	(102)	(152)	-	(102)
Stowmarket CAP	-	13	32	-	-	-	45	-	-	-	-	-	45
Chilton Depot	-	54	0	-	-	-	55	-	-	-	-	-	55
Creeping Rd Depot	-	36	6	-	-	-	42	-	-	-	-	-	42
Endeavour House - HQ	-	24	103	-	-	-	127	-	-	-	-	-	127
Headquarters General	-	4	-	-	-	-	4	-	-	-	-	-	4
Horsepond Place, Needham Market	-	-	-	-	-	-	-	-	-	(80)	(80)	-	(80)
Mid Suffolk Leisure Maintenance	-	484	-	-	-	-	484	(545)	-	-	(545)	-	(61)
Needham Lake Visitor Centre	-	-	-	-	-	-	-	-	-	(26)	(26)	-	(26)
Opportunities Building Chilton Field	-	-	-	-	-	-	-	-	-	(20)	(20)	-	(20)
Stowmarket Football Ground	-	-	-	-	-	-	-	-	-	(1)	(1)	-	(1)
Wenham Depot	-	12	1	-	-	-	12	-	-	-	-	-	12
Wenham Depot TDP	-	3	-	-	-	-	3	-	-	-	-	-	3
Wingfield Barns	-	20	-	-	-	-	20	-	-	-	-	-	20
The Council's Companies	206	-	15	-	-	-	221	(133)	-	-	(133)	-	88
BMS Invest	206	-	15	-	-	-	221	(133)	-	-	(133)	-	88
Total	508	753	199	1	-	-	1,461	(677)	(50)	(235)	(963)	(66)	432

General Fund Revenue Budget – Senior Leadership Team

	Expenditure 2024/25							Income 2024/25				Reserves 2024/25	
Senior Leadership Team	Employees (£'000)	Premises (£'000)	Supplies & Services (£'000)	Transport (£'000)	Contracts (£'000)	Transfer Payments (£'000)	Total Expenditure (£'000)	Grants and Contributions (£'000)	Sales, Fees & Charges (£'000)	Other Income (£'000)	Total Income (£'000)	Transfer to/(from) Reserves (£'000)	Net Expenditure (£'000)
Corporate Management	64	-	-	-	-	-	64	-	-	-	-	-	64
Senior Leadership Team	774	-	17	2	-	-	793	-	-	(34)	(34)	-	759
Total	838	-	17	2	-	-	857	-	-	(34)	(34)	-	823

Housing Revenue Account (HRA) Budget 2024/25

Mid Suffolk District Council	2023/24 Budget (£'000)	2024/25 Budget (£'000)	Difference 23/24 to 24/25 (£'000)
Rental Income	(16,560)	(19,356)	(2,796)
Void losses	270	190	(80)
Non-Dwelling Rents	(713)	(420)	293
Service Charges	(396)	(970)	(574)
Other Income	(156)	(74)	82
Income	(17,555)	(20,630)	(3,075)
Employee Costs	4,487	5,015	528
Cleaning	19	23	4
Compensation payments to Tenants	178	31	(147)
Contracted Services	30	98	68
Corporate and Democratic Core	62	178	116
Energy Costs	552	565	13
General Fund Recharge to HRA	1,520	1,251	(269)
HRA Recharge to General Fund	(8)	(5)	3
IT Costs	140	208	68
Other Supplies & Services	-	48	48
Rents, Rates & Premises Insurance	100	159	59
Repair & Maintenance of Buildings	2,832	3,387	555
Services	414	297	(117)
Tools, Equipment, Furniture & Materials	373	383	10
Transport Costs	257	257	(0)
Bad Debt Provision	100	120	20
Expenditure	11,053	12,015	962
Depreciation	4,617	4,709	92
Interest Payable	2,700	4,867	2,167
Deficit for Year	816	961	145

General Fund Capital Programme 2024/25 to 2027/28

Capital Budget	2024/25 Budget (£'000)	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	Total (£'000)
General Fund Housing					
Mandatory Disabled Facilities Grant	898	698	698	698	2,992
Home Repair Grants	108	100	100	100	408
Empty Home Grants	540	100	100	100	840
Grants for Affordable Housing	340	-	-	-	340
Total General Fund Housing	1,886	898	898	898	4,580
Operations					
Replacement Refuse Freighters	463	420	210	210	1303
Bins	160	160	160	160	640
Total Operations	623	580	370	370	1,943
Public Realm					
Street care - Vehicles and Plant Renewals	90	90	90	90	360
Car Parks - Planned Maintenance	240	40	40	40	360
Needham Lake Footpath – Planned Maintenance	78	15	15	15	123
Parking Strategy Implementation	100	-	-	-	100
Total Public Realm	508	145	145	145	943
Communities and Well-being					
Community Development Grants	190	190	190	190	760
Play Equipment	250	50	50	50	400
CIL Funded Infrastructure Grants	2,400	-	-	-	2,400
Total Communities and Well-being	2,840	240	240	240	3,560
Corporate Resources					
ICT-Hardware/Software Refresh	217	225	150	150	742
Finance System	39	-	-	-	39

General Fund Capital Programme 2024/25 to 2027/28

Capital Budget	2024/25 Budget (£'000)	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	Total (£'000)
Total Corporate Resources	256	225	150	150	781
Leisure Contracts					
Stowmarket Leisure Centre - Repairs & Renewals	1,296	-	-	-	1,296
Stradbroke Pool - Repairs & Renewals	530	-	-	-	530
Total Leisure Contracts	1,826	-	-	-	1,826
Property, Development and Regeneration					
New Joint Depot	500	5,500	-	-	6,000
EV Charging Ports	20	-	-	-	20
Skills & Innovation Centre	9,446	8,375	-	-	17,821
Housing Delivery – Mid Suffolk Growth Ltd Loan	2,500	1,500	-	-	4,000
Strategic Investment Fund	2,816	-	-	-	2,816
SHELF Phase 1	1,104	1,158	-	-	2,262
Corp Buildings-Planned Maintenance	237	30	30	30	327
Wingfield Barns	54	20	20	20	114
Total Property, Development and Regeneration	16,677	16,583	50	50	33,360
Total Capital Budget	24,616	18,671	1,853	1,853	46,993

Housing Revenue Account Capital Programme 2024/25 to 2027/28

Capital Programme	2024/25 Budget (£'000)	2025/26 Budget (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	Total (£'000)
Planned Maintenance & Response					
Other Maintenance	1,880	1,880	-	-	3,760
Neighbourhood Improvements	254	218	223	227	922
Aids & Adaptations	424	437	445	454	1,760
Kitchens	872	898	916	935	3,621
Bathrooms	584	601	613	625	2,423
Windows & Doors	730	752	767	783	3,032
Garage Doors	21	21	22	22	86
Internal Fire Doors	13	13	14	14	54
Fire Detection	142	146	149	152	589
Emergency Lighting	28	29	29	30	116
Insulation	143	147	150	153	593
Heating	728	750	765	780	3,023
Domestic Electrical Rewires	343	353	360	367	1,423
Roofing	4,060	3,990	4,069	4,151	16,270
Rainwater Goods	221	228	232	237	918
Total Housing Maintenance	10,443	10,463	8,754	8,930	38,590
Other Capital Spend (ICT Projects etc)	452	257	218	223	1150
New build programme including acquisitions	12,816	1,361	-	-	14,177
Total HRA Capital Spend	23,711	12,081	8,972	9,153	53,917

General Fund Reserves

Reserve	Forecast Balance as at 31/03/24 (£'000)	Movement to/from Reserve 2024/25 (£'000)	Balance as at 31/03/25 (£'000)	Movement to/from Reserve 2025/26 (£'000)	Balance as at 31/03/26 (£'000)	Movement to/from Reserve 2026/27 (£'000)	Balance as at 31/03/27 (£'000)	Movement to/from Reserve 2027/28 (£'000)	Balance as at 31/03/28 (£'000)
FINANCIAL RESILIENCE & RISK RESERVES									
Business Rates & Council Tax	4,082	-	4,082	-	4,082	-	4,082	-	4,082
COVID 19	849	(849)	-	-	-	-	-	-	-
Expected Credit Loss Reserve	538	(538)	-	-	-	-	-	-	-
Financial Resilience Reserve	-	1,000	1,000	-	1,000	-	1,000	-	1,000
Total	5,469	(387)	5,082	-	5,082	-	5,082	-	5,082
OPERATIONAL/SERVICE DELIVERY RESERVES									
Business Rates Retention Pilot (BRRP)	380	(49)	331	(41)	290	-	290	-	290
Carry Forwards	129	-	129	-	129	-	129	-	129
Climate Change and Biodiversity	629	-	629	-	629	-	629	-	629
Community Development Fund	500	-	500	-	500	-	500	-	500
Community Housing Fund	141	(28)	113	(29)	84	(30)	54	(31)	23
Commuted Maintenance Payments	436	(114)	322	(74)	248	(74)	174	(74)	100
Elections Equipment	35	-	35	-	35	-	35	-	35
Elections Fund	20	40	60	41	101	42	143	44	187
Government Grants	327	-	327	-	327	-	327	-	327
Homelessness	378	(87)	291	(87)	204	(87)	117	(87)	30
Neighbourhood Planning Grants	72	-	72	(26)	46	(27)	19	(19)	-
Planning (Legal)	1,260	(107)	1,153	(107)	1,046	(107)	939	(107)	832
Planning Enforcement	45	-	45	-	45	-	45	-	45
Repair & Renewals	293	-	293	-	293	-	293	-	293
Rough Sleepers	26	-	26	-	26	-	26	-	26
Strategic Planning	41	(10)	31	(10)	21	(10)	11	(8)	3
Temporary Accommodation	363	(8)	355	(8)	347	(8)	339	(8)	331
Waste	186	(186)	-	-	-	-	-	-	-
Wellbeing	19	-	19	-	19	-	19	-	19
Welfare Benefits Reform	7	-	7	-	7	-	7	-	7
Total	5,287	(549)	4,738	(341)	4,397	(301)	4,096	(290)	3,806
INVESTING IN THE DISTRICT									
Insulation Project Reserve (Cosy Homes)	2,000	(2,000)	-	-	-	-	-	-	-
Gateway 14 Dividend Reserve	-	18,406	18,406	(3,884)	14,522	-	14,522	-	14,522
Thriving Communities Fund	14,506	1,766	16,272	(4,947)	11,325	(570)	10,755	(250)	10,505
Skills & Innovation Centre Reserve	-	-	-	-	-	-	-	-	-
Strategic Efficiencies	750	-	750	-	750	-	750	-	750
Strategic Priorities	-	-	-	-	-	-	-	-	-
Total	17,256	18,172	35,428	(8,831)	26,597	(570)	26,027	(250)	25,777
Total Earmarked Reserve Balance	28,012	17,236	45,248	(9,172)	36,076	(871)	35,205	(540)	34,665

Housing Revenue Account (HRA) Reserves

MSDC Reserves	Balance at 31 March 2023 (£'000)	Forecast Balance at 31 March 2024 (£'000)	2024/25 Budget Deficit (£'000)	2024/25 Capital Interest (£'000)	Budget Balance at 31 March 2025 (£'000)
Working Balance	1,209	1,000	-	-	1,000
Strategic Reserves	4,764	1,810	(960)	188	1,038
Leaseholders Repairs Reserve	26	26	-	-	26
Building Council Homes Programme	20	20	-	-	20
Total Reserves	6,019	2,856	(960)	188	2,084