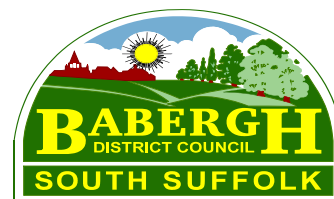
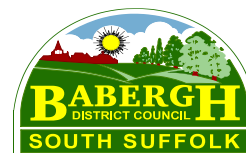


Budget Book 2020/21



Budget Book 2020/21

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GENERAL FUND REVENUE BUDGET SUMMARY

	2019/20 £'000	2020/21 £'000	Movement £'000
1 Employee Costs	7,440	7,758	318
2 Premises	894	1,085	191
3 Supplies & Services	4,286	4,391	104
4 Transport	208	144	(64)
5 Contracts	4,455	4,581	126
6 Third Party Payments	15,523	14,676	(847)
7 Income	(21,309)	(21,014)	294
9 Charge to HRA	(1,128)	(1,200)	(71)
10 Charge to Capital	(4)	(4)	(0)
11 Transfers to Reserves	217	25	(192)
<u>Capital Financing Charges</u>			
12 Debt Management Costs	39	-	(39)
13 Interest Payable (Pooled Funds)	13	30	17
14 Interest Payable (CIFCO)	452	596	144
15 Interest Payable (CIFCO - further investment)	89	106	17
16 MRP	1,048	1,136	88
<u>Investment Income</u>			
17 Pooled Funds	(463)	(569)	(106)
18 Interest Receivable (Cash Surplus)	(19)	(15)	4
19 Interest Receivable (CIFCO)	(1,238)	(1,162)	76
20 Interest Receivable (CIFCO - further investment)	(307)	(594)	(287)
21 Net Service Cost	10,196	9,969	(227)
22 Transfers from Reserves - earmarked	(615)	(278)	336
23 New Homes Bonus	(683)	(1,055)	(371)
24 S31 Business Rates Grant - to balance the budget	(1,107)	(1,577)	(470)
25 Baseline business rates	(2,104)	(1,880)	225
26 Business rates levy	495	527	33
27 Business rates – growth/pooling benefit	(283)	(323)	(40)
28 Business rates – collection fund deficit / (surplus)	(197)	(85)	112
29 Rural Services Delivery Grant	(227)	(227)	-
30 Council Tax	(5,466)	(5,774)	(308)
31 Surplus on Council Tax Collection fund	(9)	(9)	-
32 Total Funding	(10,196)	(10,680)	(484)
33 Shortfall / (Surplus) funding	-	(711)	(711)
34 Transfer to Transformation Fund	-	711	711

Council Tax Base	33,359	34,196	837
Council Tax for Band D Property	£163.86	£168.86	£5.00
Council Tax £'000	5,466	5,774	308



GENERAL FUND BUDGET - Services and Activities Summary

	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Sustainable Communities									
Chief Planning Officer	1,246	-	517	31	-	-	(1,075)	(58)	662
Communities	313	-	285	12	-	-	-	(39)	571
Strategic Planning	355	-	332	1	-	-	(242)	(81)	366
TOTAL	1,915	-	1,134	45	-	-	(1,317)	(178)	1,599
Housing									
Private Sector Housing	149	-	16	4	-	-	(3)	-	167
Homelessness / Temporary Accommodation	250	144	123	6	0	-	(378)	(45)	100
Housing Enabling	121	-	17	1	-	-	(12)	(22)	105
TOTAL	520	144	156	12	0	-	(393)	(67)	372
Economic Development and Regeneration									
Open for Business	228	-	46	5	-	-	(5)	-	275
TOTAL	228	-	46	5	-	-	(5)	-	275
Environment and Commercial Partnerships									
Building Control	410	2	10	21	-	-	(354)	-	88
Health and Safety, Business Continuity and Emergency Planning	101	-	64	2	-	-	-	-	167
Leisure	-	56	45	-	240	-	(31)	-	311
Waste Services	290	-	812	7	2,125	-	(2,148)	(13)	1,072
Public Protection	642	0	74	20	-	-	(186)	-	549
Countryside and Public Realm	191	347	358	8	833	-	(341)	-	1,395
TOTAL	1,633	405	1,362	57	3,198	-	(3,060)	(13)	3,582
Customers, Digital Transformation and Improvement									
Customer Operations	522	72	2	2	-	-	-	-	596
Digital Transformation and Improvement	136	-	6	1	-	-	-	-	142
ICT	264	-	428	0	287	-	-	-	980
Communications	140	-	17	2	-	-	-	-	159
TOTAL	1,062	72	452	4	287	-	-	-	1,878
Corporate Resources									
HR and Organisational Development	342	-	30	1	-	-	-	-	373
Finance, Commissioning and Procurement	599	157	214	20	1,026	14,676	(15,149)	-	1,543
Senior Leadership Team	591	-	49	(16)	-	-	-	-	623
TOTAL	1,532	157	293	5	1,026	14,676	(15,149)	-	2,540
Law and Governance									
Electoral Services and Land Charges	192	-	100	-	-	-	(211)	-	81
Governance and Civic Office	131	-	331	15	-	-	(2)	-	475
Internal Audit	111	-	3	0	-	-	(3)	-	110
Shared Legal Services	196	-	262	-	-	-	(102)	-	355
TOTAL	630	-	695	15	-	-	(318)	-	1,021
Assets and Investments									
Strategic Property	137	308	237	1	70	-	(719)	-	33
The Council's Companies	100	-	15	1	-	-	(54)	-	62
TOTAL	237	308	251	2	70	-	(773)	-	95
TOTAL	7,758	1,085	4,391	144	4,581	14,676	(21,014)	(258)	11,361

GENERAL FUND BUDGET - Sustainable Communities

Chief Planning Officer	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Development Management	949	-	192	20	-	-	(985)	-	176
Development Management - appeals	-	-	275	-	-	-	-	(58)	217
Pre application	-	-	16	-	-	-	(55)	-	(39)
Planning Performance Agreements	-	-	15	-	-	-	(15)	-	-
Conservation	127	-	1	5	-	-	(20)	-	114
Planning Enforcement	170	-	19	6	-	-	-	-	194
	1,246	-	517	31	-	-	(1,075)	(58)	662

Communities	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Community Achievement Awards	-	-	3	-	-	-	-	-	3
Community Development	63	-	1	3	-	-	-	-	67
Grants and Contributions	70	-	172	2	-	-	-	-	245
Policy and Strategy Health and Well-being	92	-	85	4	-	-	-	(39)	142
Stories of Sudbury Silk	-	-	-	-	-	-	-	-	-
Community Safety-General	55	-	24	1	-	-	-	-	79
Business Improvement	34	-	-	1	-	-	-	-	35
	313	-	285	12	-	-	-	(39)	571

Strategic Planning	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Infrastructure Team - CIL	95	-	-	-	-	-	(102)	-	(7)
Strategic Planning General	-	-	2	-	-	-	-	-	2
Development Policy and Local Plans	260	-	78	1	-	-	-	-	340
Local Plans	-	-	118	-	-	-	-	(86)	32
Neighbourhood Plans	-	-	135	-	-	-	(140)	5	-
	355	-	332	1	-	-	(242)	(81)	366

TOTAL	1,915	-	1,134	45	-	-	(1,317)	(178)	1,599
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GENERAL FUND BUDGET - Housing Solutions

Private Sector Housing	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Information	85	-	-	-	-	-	-	-	85
Housing Standards	64	-	0	4	-	-	-	-	69
Home Improvement Agency	-	-	16	-	-	-	-	-	16
Other Housing Services	-	-	-	-	-	-	(2)	-	(2)
HMO Licence	-	-	-	-	-	-	(1)	-	(1)
	149	-	16	4	-	-	(3)	-	167

Homelessness / Temporary Accommodation	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Homelessness Private Sector	22	18	84	3	-	-	(63)	(10)	53
Rent Deposit Scheme	-	20	1	3	-	-	(20)	-	4
Homelessness Prevention Fund	182	-	15	-	-	-	(10)	-	187
Flexible Homeless Support Grant	19	-	-	-	-	-	(106)	-	(87)
Homelessness Prevention Grant	13	-	-	-	-	-	(71)	-	(58)
Old School House	-	26	2	-	0	-	(25)	(2)	1
Other Temp Accommodation	-	-	5	-	-	-	-	(4)	1
Guaranteed Rent Scheme	14	80	17	-	-	-	(82)	(29)	(1)
	250	144	123	6	0	-	(378)	(45)	100

Housing Enabling	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Social Housing	99	-	8	1	-	-	(12)	-	96
Housing Enabling	-	-	8	-	-	-	-	-	8
Community Housing Fund	-	-	1	-	-	-	-	-	1
4 Towns Visioning	22	-	-	-	-	-	-	(22)	-
	121	-	17	1	-	-	(12)	(22)	105

TOTAL	520	144	156	12	0	-	(393)	(67)	372
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GENERAL FUND BUDGET - Economic Development and Regeneration

Economic Development and Regeneration	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Economic Development	228	-	21	5	-	-	-	-	254
Tourism General	-	-	25	-	-	-	(5)	-	21
	228	-	46	5	-	-	(5)	-	275
TOTAL	228	-	46	5	-	-	(5)	-	275



GENERAL FUND BUDGET - Environment and Commercial Partnerships

Building Control	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Building Regulations: chargeable service	283	-	5	14	-	-	(325)	-	(22)
Building Regulations: non-chargeable service	61	-	-	3	-	-	-	-	65
Building Regulations: other activities	41	-	-	2	-	-	-	-	43
Commercial Income	-	-	3	-	-	-	(6)	-	(3)
Dangerous Structures	-	0	-	-	-	-	(0)	-	(0)
Street Naming and Numbering	25	2	2	1	-	-	(24)	-	6
	410	2	10	21	-	-	(354)	-	88

Health and Safety, Business Continuity and Emergency Planning	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Civil Protection and Emergency Planning	-	-	24	-	-	-	-	-	24
Health and Safety	101	-	40	2	-	-	-	-	143
	101	-	64	2	-	-	-	-	167

Leisure	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Leisure Contract	-	-	-	-	-	-	-	-	-
Hadleigh Pool	-	21	38	-	70	-	-	-	128
Kingfisher Leisure Centre	-	36	-	-	139	-	-	-	175
New Hadleigh Pool & Leisure	-	-	-	-	31	-	(31)	-	1
Women's Cycle Tour	-	-	8	-	-	-	-	-	8
	-	56	45	-	240	-	(31)	-	311

Waste Services	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Domestic Waste	181	-	360	6	1,535	-	(410)	(13)	1,658
Bring Sites	14	-	55	0	-	-	(119)	-	(50)
Trade Waste	22	-	256	0	157	-	(628)	-	(193)
Garden Waste	72	-	141	0	433	-	(991)	-	(344)
	290	-	812	7	2,125	-	(2,148)	(13)	1,072

Public Protection	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Other Housing Matters	-	-	12	-	-	-	-	-	12
Mobile Homes Sites	-	-	-	-	-	-	(1)	-	(1)
Food & Safety (General)	245	0	1	9	-	-	(1)	-	254
Food Hygiene Courses	-	-	0	0	-	-	(0)	-	(0)
Animal Welfare Licensing	-	-	4	-	-	-	(12)	-	(8)
Health & Safety Regulation	-	-	-	-	-	-	(1)	-	(1)
Water Sampling	-	-	5	-	-	-	(5)	-	-
Environmental Protection	321	-	10	10	-	-	(5)	-	336
Abandoned Vehicles	-	-	1	-	-	-	-	-	1
Land Drainage	-	-	2	-	-	-	-	-	2
Climate Change and Sustainability	-	0	8	-	-	-	-	-	8
Dog Control	-	-	8	-	-	-	-	-	8
Taxi & Private Hire Licensing	30	-	17	-	-	-	(79)	-	(32)
Alcohol, Entertainments & Late Night	-	-	8	-	-	-	(80)	-	(35)
Refreshment Licensing	4	-	-	1	-	-	(3)	-	2
Gambling & Small Lotteries Licences	4	-	-	-	-	-	-	-	4
Miscellaneous Other Licences	-	-	-	-	-	-	-	-	-
	642	0	74	20	-	-	(186)	-	549

Countryside and Public Realm	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Comm Development - Countryside	23	-	3	1	-	-	(9)	-	18
Footpaths	-	-	-	-	2	-	-	-	2
Navland Sports and Burial Ground	-	39	26	-	41	-	-	-	106
Public Conveniences	7	-	76	1	398	-	(35)	-	447
Street and Major Road Cleansing	111	2	134	2	373	-	(38)	-	583
Open Spaces	42	46	-	4	-	-	-	-	92
Public Tree Programme	-	-	-	-	-	-	-	-	-
Car Parks General	9	26	10	0	4	-	(22)	-	27
Pin Mill Car Park	-	2	8	-	0	-	(12)	-	(2)
Hadleigh Car Parks	-	37	22	-	5	-	(25)	-	39
Sudbury Car Parks	-	195	42	-	10	-	(201)	-	47
The Greenways Project	-	-	6	-	-	-	-	-	6
AONB Contribution	-	-	32	-	-	-	-	-	32
	191	347	358	8	833	-	(341)	-	1,395

TOTAL	1,633	405	1,362	57	3,198	-	(3,060)	(13)	3,582
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GENERAL FUND BUDGET - Customers, Digital Transformation and Improvement

Customer Operations	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Customer Services	522	-	2	2	-	-	-	-	525
Sudbury Customer Access Point	-	49	-	-	-	-	-	-	49
Stowmarket Customer Access Point	-	23	-	-	-	-	-	-	23
	522	72	2	2	-	-	-	-	596

Digital Transformation and Improvement	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Digital Transformation and Improvement	136	-	6	1	-	-	-	-	142
	136	-	6	1	-	-	-	-	142

ICT	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICT	264	-	428	0	287	-	-	-	980
	264	-	428	0	287	-	-	-	980

Communications	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Communications	140	-	17	2	-	-	-	-	159
	140	-	17	2	-	-	-	-	159

TOTAL	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	1,062	72	452	4	287	-	-	-	1,878

GENERAL FUND BUDGET - Corporate Resources

HR and Organisational Development	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
HR & Organisational Development	342	-	30	1	-	-	-	-	373
	342	-	30	1	-	-	-	-	373

Finance, Commissioning and Procurement	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Financial Resources	453	-	46	1	-	-	-	-	500
Treasury Management	-	-	22	-	-	-	-	-	22
Bank Charges	-	-	65	-	-	-	-	-	65
External Audit	-	-	65	-	-	-	-	-	65
Insurance Premiums	89	88	6	18	-	-	-	-	200
Pay Inflation, Increment Costs and Vacancy	(385)	-	-	-	-	-	-	-	(385)
Management Savings	(385)	-	-	-	-	-	-	-	(385)
Early Retirement Pension Direct Charges	25	-	-	-	-	-	-	-	25
Rent Allowances	0	-	-	-	-	8,198	(8,271)	-	(73)
Rent Rebates to HRA Dwellings	-	-	-	-	-	6,478	(6,557)	-	(79)
Council Tax Rebates	-	-	-	-	-	-	-	-	-
Council Tax Collection	-	-	2	-	-	-	(183)	-	(181)
NNDR Collection	-	-	-	-	-	-	(138)	-	(138)
Shared Revenues Partnership	-	-	-	-	1,026	-	-	-	1,026
Contingencies/Savings Adjustments	(120)	-	-	-	-	-	-	-	(120)
Unapportionable Central Overheads	440	69	-	-	-	-	-	-	509
Commissioning and Procurement	96	-	-	1	-	-	-	-	97
Central Stationery and Equipment	-	-	10	-	-	-	-	-	10
	599	157	214	20	1,026	14,676	(15,149)	-	1,543

Senior Leadership Team	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Senior Leadership Team	562	-	49	(34)	-	-	-	-	577
Corporate Management	29	-	-	18	-	-	-	-	46
	591	-	49	(16)	-	-	-	-	623

TOTAL	1,532	157	293	5	1,026	14,676	(15,149)	-	2,540
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GENERAL FUND BUDGET - Law and Governance

Electoral Services and Land Charges	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Electoral Registration	31	-	54	-	-	-	(2)	-	83
Elections	61	-	25	-	-	-	(25)	-	61
Land Charges	99	-	21	-	-	-	(184)	-	(64)
	192	-	100	-	-	-	(211)	-	81

Governance and Civic Office	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Governance	270	-	4	1	-	-	(0)	-	274
Cost of Democracy	(152)	-	267	14	-	-	(2)	-	127
Central Postal Services	13	-	45	0	-	-	-	-	58
Central Printing	-	-	15	0	-	-	-	-	15
	131	-	331	15	-	-	(2)	-	475

Internal Audit	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Internal Audit	111	-	3	0	-	-	(3)	-	110
	111	-	3	0	-	-	(3)	-	110

Shared Legal Services	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Shared Legal Services	196	-	262	-	-	-	(102)	-	355
	196	-	262	-	-	-	(102)	-	355

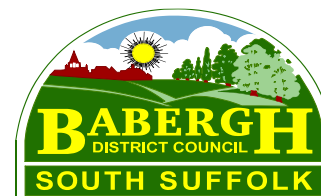
TOTAL	630	-	695	15	-	-	(318)	-	1,021
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GENERAL FUND BUDGET - Assets and Investments

Strategic Property	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Asset Management	9	-	-	-	-	-	-	-	9
Creeping Rd Depot	-	46	7	-	-	-	-	-	53
Industrial Estates	-	1	-	-	1	-	(69)	-	(67)
Belle Vue House	-	19	-	-	-	-	-	-	19
Hadleigh Market	-	1	-	-	6	-	(5)	-	2
Wenham Depot	-	7	-	-	-	-	-	-	7
Chilton Depot	-	28	1	-	1	-	(1)	-	29
Calais St Depot	-	2	-	-	-	-	-	-	2
PV Panels	-	99	10	-	62	-	(372)	-	(201)
Community Safety-CCTV	-	1	29	-	-	-	-	-	29
Strategic Property	129	2	11	1	-	-	-	-	142
Navigation House	-	13	5	-	-	-	(20)	-	(3)
Borehamgate Shopping Centre	-	30	15	-	-	-	(216)	-	(171)
Endeavour House - HQ	-	52	159	-	-	-	-	-	210
South Suffolk Business Centre	-	-	-	-	-	-	(35)	-	(35)
Hadleigh Touchdown Point	-	8	-	-	-	-	-	-	8
Streetlights	-	2	-	-	-	-	-	-	2
Clover Court	-	(2)	-	-	-	-	-	-	(2)
	137	308	237	1	70	-	(719)	-	33

The Council's Companies	Employee Costs	Premises Costs	Supplies & Services	Transport Costs	Major Contracts	Third Party Payments	Income	Transfer to / (from) earmarked reserves	Net Expenditure
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
BMS Invest	100	-	15	1	-	-	(54)	-	62
	100	-	15	1	-	-	(54)	-	62

TOTAL	237	308	251	2	70	-	(773)	-	95
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HOUSING REVENUE ACCOUNT 2020/21

	2020/21
	£'000
Income	
Dwelling Rents	(15,996)
Service Charges	(575)
Non-Dwelling Income	(183)
Other Income	(10)
Interest Received	(10)
Gross Income	(16,774)

	2019/20
	£'000
Expenditure	
General Management	2,465
Special Management	817
Repairs and Maintenance	2,007
Property Services	1,204
Depreciation	3,313
Interest payable	3,161
Debt Repayment	500
Revenue Contribution to Capital	2,875
Bad Debt Provision	98
Gross Expenditure	16,440

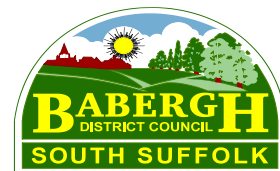
(Surplus)/Deficit for the Year	(334)
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BABERGH CAPITAL PROGRAMME 2020/21 - 2023/24		Anticipated c/f from 2019/20	2020/21	2021/22	2022/23	2023/24	TOTAL BUDGET (over 4 years)	Government Grants	Borrowing	Total Financing
GENERAL FUND		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing										
Mandatory Disabled Facilities Grant	517		760	409	409	409	1,987	1,987		1,987
Discretionary Housing Grants			100	100	100	100	400		400	400
Empty Homes Grant			100	100	100	100	400		400	400
Total Housing	517		960	609	609	609	2,787	1,987	800	2,787
Environment and Projects										
Replacement Refuse Freighters - Joint Scheme			298		2,010		2,308		2,308	2,308
Recycling Bins			65	75	75	75	290		290	290
Total Environment and Projects	-		363	75	2,085	75	2,598	-	2,598	2,598
Communities and Public Access										
Community Development Grants	130		117	117	117	117	468		468	468
Play Equipment			50	50	50	50	200		200	200
Planned Maintenance / Enhancements - Car Parks	25		50	50	50	50	200		200	200
Total Community Services	155		217	217	217	217	868	-	868	868
Total Leisure Contracts	1,194		978	150	150	150	1,428	-	1,428	1,428
Investment and Commercial Delivery										
Belle Vue	3,800			2,500			2,500		2,500	2,500
Strategic Investment Fund	3,000						-		-	-
Former BDC Offices (Hadleigh)	582			2,597			2,597		2,597	2,597
Borehamgate			64				64		64	64
CIFCO - further investment	1,334		8,666	3,834			12,500		12,500	12,500
Other Corporate Buildings			36	44	44	44	168		168	168
Total Investment and Commercial Delivery	8,716		8,766	8,975	44	44	17,829	-	17,829	17,829
ICT & Customer										
ICT - Hardware / Software costs			200	200	200	200	800		800	800
Total Corporate Resources	-		200	200	200	200	800	-	800	800
Total General Fund Capital Spend	10,582		11,485	10,226	3,305	1,295	26,311	1,987	24,323	26,311



BABERGH CAPITAL PROGRAMME 2020/21 - 2023/24	2020/21	2021/22	2022/23	2023/24	TOTAL BUDGET (over 4 years) £'000	Capital Receipts £'000	Major Repairs Reserve £'000	External Grants & Contributions £'000	Revenue Contributions £'000	Borrowing £'000	Total Financing £'000
HOUSING REVENUE ACCOUNT (HRA)	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Planned Maintenance	4,558	5,079	5,394	5,599	20,630		13,990		6,640		20,630
ICT projects	200	200	200	200	800				800		800
Environmental Improvements	500	500	500	500	2,000				2,000		2,000
Disabled Facilities Work	200	200	200	200	800				800		800
Horticultural & Play Equipment	30				30				30		30
New Build inc acquisitions	5,996	10,259	5,195	5,485	26,935	8,286		2,801	4,144	11,704	18,649
Total HRA Capital Spend	11,484	16,238	11,489	11,984	51,195	8,286	13,990	2,801	14,414	11,704	42,909



RESERVES

GENERAL FUND

Estimated Balance 31 Mar 2020 £'000	Between Reserves £'000	2020/21 Use of reserves £'000	Transfer to reserves £'000	Estimated Balance 31 Mar 2021 £'000
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Contingency Reserves

General Fund Working Balance / Reserve

(1,200)				(1,200)
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Carry Forwards

-				-
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Transformation Fund

(306)		22	(711)	(994)
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Business Rates Retention

(1,274)				(1,274)
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Business Rates Equalisation Reserve

(1,690)				(1,690)
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Government Grants

(212)		39		(173)
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Commutated Maintenance Payments

(499)				(499)
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Elections Fund

(20)			(20)	(40)
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Elections Equipment

(35)				(35)
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Planning Enforcement (Legal Costs)

(88)		15		(73)
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Revocation of personal search fees

(55)				(55)
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Homelessness

(148)		39		(110)
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Temporary Accommodation

(51)		6		(45)
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Planning (Legal Costs)

(132)		58		(74)
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Neighbourhood Planning Grants (NPGs)

(6)			(5)	(11)
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Strategic Planning inc Community Housing Grant,

(217)				(217)
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Brownfield Sites etc

Strategic Planning - Joint Local Plan

(86)		86		-
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Waste

(31)		13		(18)
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Sub total

(4,852)	-	278	(736)	(5,310)
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Community Infrastructure Levy (CIL)

(3,961)		-	-	(3,961)
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TOTAL GENERAL FUND RESERVES

(10,013)	-	278	(736)	(10,471)
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